To: Ambassadors (NUC)
From: Secretary General

NATO-UKRAINE COMMISSION

ANNUAL NATIONAL PROGRAMME FOR UKRAINE FOR 2018

1. Please find attached an unofficial English translation of the Annual National Programme (ANP) of Ukraine for 2018, which was approved by the President of Ukraine on 28 March 2018 and made available by the Mission of Ukraine to NATO.

2. Delegations are invited to consult AC/340(NUC)N(2018)0001 for the tentative calendar of activities in the framework of the NUC for 2018, which was also published by Ukraine together with the ANP, as per the ANP modalities.

(Signed) Jens Stoltenberg

1 Enclosure

Original: English
Dear Secretary General,

I have the pleasure to inform You that on 28 March 2018 the President of Ukraine endorsed the Annual National Programme for 2018 under auspice of NATO-Ukraine Commission. An unofficial translation of the document into English is enclosed herewith.

ANP outlines Ukraine’s efforts to take forward its political, economic, and defence-related reforms pertaining to its Euro-Atlantic aspirations for membership in NATO as stipulated by Declaration to Complement the Charter on a Distinctive Partnership between the NATO and Ukraine.

Please accept the assurances of my highest consideration.

Vadym Prystaiko
Head of Mission, Ambassador

H.E. Mr. Jens Stoltenberg
NATO Secretary General
NATO HQ, Brussels

CC: Permanent Representatives of Allies

Encl.: 68 pages, as stated.
ANNUAL NATIONAL PROGRAMME
under the auspices of NATO-Ukraine Commission for 2018


Ukraine supports NATO “open door policy” and North-Atlantic Alliance decision of NATO summit held in Bucharest in 2008 with regards to Ukraine’s becoming the NATO member.

The Annual National Programme under the auspices of Ukraine – NATO Commission for 2018 (hereinafter referred to as Programme) is the systemic strategic document in the sphere of Euro-Atlantic Integration of Ukraine, providing transition of the security and defence sector to the NATO principals and standards.

The implementation of the Programme is of particular importance not only for involvement and utilizing the potential, as well as practical and advisory assistance of NATO and Allies in order to enhance the defence capacity of Ukraine to respond to the aggression of the Russian Federation against Ukraine, but also with the view of systemic implementation of task-oriented scheduled reforms in preparation of the State to gain NATO membership status.

Ukraine – NATO Interagency Coordination Commission, chaired by Vice-Prime Minister for European and Euro-Atlantic Integration of Ukraine, plays leading coordinating role in the European and Euro-Atlantic Integration processes of Ukraine and its preparation for NATO membership.

One of the key tasks of the Cabinet of Ministers of Ukraine is to ensure coordination for the executive authorities in developing and implementing activities aimed at delivering the Programmes, decisions of the Ukraine – NATO Commission.
In 2018 particular emphasis will be laid on the activities aimed at advancement of Public Information about Euro-Atlantic Integration in compliance with the Presidential Decree #43 of February 21st 2017.

In particular, the focus will also be brought to the provision of equal rights and opportunities of women and men in the elements of defence and security sector of Ukraine.

Activities within the Ukraine – NATO Platform on Countering Hybrid Warfare are aimed at joint studying the experience in terms of hybrid warfare and formulation of recommendations for the analysis and countering hybrid threats.

Reforming security and defence sector in line with the Strategic Defence Bulletin approved by the Decree of the President of Ukraine dated June 6th, 2016 No. 240, and Alliance recommendations will continue to be the priority.

Ukraine counts on the NATO and Allies’ support in reforming of state, and will inform NATO on the results of reforms implementation on a regular basis.

The Programme determines mid-term goals equating to 2020 and current year priority tasks to 2018. Main Activities within the Annual National Programme under the auspices of Ukraine – NATO Commission for 2018 (Annex 1) and Tentative Action Plan within the framework of Ukraine – NATO Commission for 2018 (Annex 2) are the integral part of the Programme.

This Programme implementation will involve no additional costs from the State Budget of Ukraine, as it will be supported by the budget allocations provided to central executive and other government authorities for an appropriate fiscal year, as well as financial assistance from NATO and individual NATO member nations.

SECTION I. POLITICAL AND ECONOMIC ISSUES

1.1. Internal policy

The internal policy aimed at protecting and ensuring the safety and well-being of citizens, comprehensive and in-depth reforms of Ukraine, achieving economic growth, good governance, human capital development, rule of law and the fight against corruption, etc. plays a particular role in the context of changes expected by the Ukrainian society and required for further successful development of the state.

The key tasks of the authorities in this regard are defined in the Strategy of Sustainable Development “Ukraine 2020”, approved by the Decree of the President of Ukraine No.5 of 12 January 2015, the Agreement on the Coalition of the Parliamentary
Factions “European Ukraine” of the Verkhovna Rada of Ukraine of the VIII convocation, signed on 27 November 2014, the Program of Activities of the Cabinet of Ministers of Ukraine, approved by the Decree of the Cabinet of Ministers of Ukraine No.695 of 9 December 2014, endorsed by the Decree of the Verkhovna Rada of Ukraine No. 26-VIII of 11 December 2014, aimed at the implementation of the Association Agreement between Ukraine, on the one part, and the European Union and the European Atomic Energy Community and their member states, of the other part, ratified by the Law of Ukraine No. 1678-VII of 16 September 2014 (hereinafter - the Association Agreement), as well as the Medium-Term Government Priority Action Plan up to 2020, approved by the Decree of the Cabinet of Ministers of Ukraine No. 275-p of 3 April 2017.

The central executive authorities guarantee implementation of task under the national system of Sustainable Development Objectives, approved by the resolution of the UN General Assembly A/RES/70/1 “Transforming our world: the 2030 Agenda for Sustainable Development” adopted on September 25, 2015.

The Constitutional Commission established by the Decree of the President of Ukraine No. 119 “On the Constitutional Commission” of 3 March 2015 and the National Council of Reforms established by the Decree of the President of Ukraine No. 614 of 23 July 2014 “On Ensuring the Holding of Unified State Policy of Reforms in Ukraine” are the platforms for searching national consensus, identification of reform priorities, coordination of reforming activities, monitoring of implementation and achieving the goals of reforms.

1.1.1. Key socio-political and legal reforms

Democratic reforms in Ukraine are aimed primarily at achieving European democratic standards. The Association with the European Union is an important incentive for the development of modern European state in Ukraine.

Specific steps to achieve this goal should be:

to decentralize the government and carry out constitutional reform;

to improve the mechanism of parliamentary control and civil oversight over the activities of central and local executive authorities;

to improve electoral legislation;

to reform the law enforcement system in line with European norms and standards;

to implement independent, fair and accessible justice.
These reforms, as well as other socially oriented reforms, in particular medical, educational and pension reforms, will be implemented with the broadest involvement of civil society institutions.

1.1.1.1. Decentralization


The strategic objective of decentralization and local self-government reform is to establish and maintain an appropriate living environment for citizens to provide highly effective and accessible administrative and social services, to develop functional, local democratic institutions, to meet the interests of the public across all areas of their life on appropriate territory and coordinate interests of the state with those of local communities.

Mid-term Goals:

to create proper material, financial and organizational conditions to provide exercising by local governance authorities of their own and delegated powers;

authorities within the local governance system at various levels of administrative and territorial structure are granted according to subsidiarity principle;

statutory determination of the basis for administrative and territorial structure formation, conditions and procedure for creating administrative and territorial units and liquidation thereof, the procedures for naming and re-naming administrative and territorial units.

Priority Tasks for the Current Year:

promote formation of capable territorial communities in compliance with the Methods of Formation of Capable Territorial Communities approved by the Decree of the Cabinet of Ministers of Ukraine # 214 of 8 April 2015.

standardize distribution of powers between the “rayon rada” (local council) and the local self-government body of the united territorial community if the boundaries of such a community fully coincide with the limits of the “rayon” (district);

introduce procedures of transparent budgeting process with participation of the civil society as well as budget implementation reporting, provide development of electronic procurement system and establish conditions for its wide application;

improve mechanisms of public participation in decision making process of such local governance agencies: local initiatives, public hearings, general meetings of
citizens according to dwelling principle, electronic petitions, public evaluation, establishing of advisory authorities for the local governance agencies to advise the public.

1.1.1.2. Electoral legislation reform

The goal of electoral legislation reform in Ukraine is to establish sustainable and transparent electoral system.

Priority for Ukraine is to establish favorable conditions for the citizens to exercise their constitutional electoral rights, free expression of their will during voting, campaigning in full compliance with the Constitution and laws of Ukraine and according to the European standards.

Mid-term Goals:

ensure accountability and effectiveness of the Parliament, sustainable party system and ability to rotate party elites in accordance with the Coalition Agreement of the parliamentary factions “European Ukraine” of the Verkhovna Rada of Ukraine of VIII convocation signed on 27 November 2014;

ensure inevitable punishment for crimes against the electoral rights of citizens and responsibility for administrative offences infringing the popular vote will;

ensure effective proceedings of electoral legislation disputes in administrative courts linked to electoral or referendum process;

free and fair democratic elections in compliance with the legislation of Ukraine and in line with international standards; enhancement of public trust in the electoral process.

Priority Tasks for the Current Year:

ensure expression of public free will, transparency of the establishment of the government agencies and local governance agencies.

1.1.1.3. Prevention and countering corruption

Practical implementation of the norms of previously adopted anti-corruption laws is the priority in the sphere of prevention and countering corruption for 2018.

Main efforts will be focused on:

enhancing the effectiveness of existing anti-corruption agencies and independent
supervising institutions with the purpose of decreasing corruption risks in the activity of the defence forces;

decreasing of corruption risks in the sphere of public procurement through the assurance of their transparency and competitiveness;

strengthening capabilities in detection and prosecution of corrupt practices;

conducting monitoring and analysis of anti-corruption policy results, its assessment by the public and business authorities and international organizations.

Training and education of specialists in the field of countering corruption and introduction of effective and transparent management in security and defence sector will be continued in the framework of the NATO BI and with application of NATO DEEP methods.

Mid-term Goals:

implementation of anti-corruption programmes in the state authorities and local governance agencies;

functioning of the public employees’ assets and incomes control system;

establishment of corruption prevention system in public sector;

implementation of the BI principles, as well as GRECO recommendations and the United Nations Convention against Corruption.

Priority Tasks for the Current Year:

development and implementation of the new Anti-corruption Strategy of Ukraine Roadmap for 2018-2020;

implement measures of the NATO BI, as well as NATO recommendations pursuant to the results of the 2017 self-assessment of the defence and security sector elements regarding the detection of the corruption risks;

improve the state protection mechanism for persons providing help in prevention and countering corruption (whistle-blowers) and define mechanism of protection for persons who disclose information about threat or harm to public interests;

introduce the system of internal control and risk management system in the National Anti-corruption Bureau of Ukraine in accordance with strategic objectives based on NATO BI principles;

within the framework of Civil League activities under the Ministry of Defence of Ukraine, to introduce the cooperation mechanism of the MoD, other units of the defence and security sector with non-governmental monitoring organizations, which
foresees information exchange, timely consideration and implementation of provided recommendations;

ensure the implementation of the NATO BI, as well as its project "Building a Decent Defense Agency", implemented within the framework of the Council of Ministers of Defense of South-Eastern Europe;

introduction of the educational disciplines on the issues of building integrity, transparency, accountability, introduction of integrity and reducing corruption risks in the work of defense and security institutions in the educational process and system of professional training of military and civil personnel;

education - within the framework of the advanced training courses (including training abroad) – of the personnel of the Scientific Center for the Prevention of Corruption in the Security and Defense Sector of the Ivan Chernyakhovsky National University of Defense, and the participation in on-site and mobile courses on anti-corruption topics within the multinational groups of instructors within the NATO BI framework.

1.1.1.4. Fighting Legalization (Laundering) of Proceeds from Crime, Financing Of Terrorism And Financing Of The Proliferation Of Weapons Of Mass Destruction

The fight against legalization (laundering) of proceeds from crime, financing of terrorism and financing of the proliferation of weapons of mass destruction is aimed primarily at protecting the rights and legitimate interests of citizens, society and the state, ensuring the national security of the state in the face of armed aggression of the Russian Federation.

Mid-term Goals:

cooperation with NATO on the implementation of the NATO member states best practices in the field of prevention and counteraction of the legalization (laundering) of proceeds from crime, terrorist financing and financing of the proliferation of weapons of mass destruction;

establishment, in cooperation with NATO member states, of the effective mechanisms of prevention of illegal financial transactions.

Priority Task for the Current Year:

bring national legislation in compliance with the requirements of the Financial Action Task Force (FATF) and the European Parliament documents.
1.1.1.5. Reform of the Judicial System, Judicial Procedure and the Related Legal Institutions

The judicial reform goal is to create legislative and organizational conditions for the establishment of independent, efficient and responsible judicial authority in Ukraine, which will be trusted by the society.

As a result of judicial reform, the Ukrainian judicial system and related legal institutions will be free from any political influence and will comply with European standards, basing on observance of the rule of law principle.

Mid-term Goals:
- introduction of the updated model of the judicial system in correspondence with constitutional changes;
- renewal of the Judiciary Corps and introduction of the new mechanisms to promote the fair conduct of judges;
- implementation of the world standards in law education and regulation of legal professions;
- improvement of the legal framework for the judges' qualification evaluation procedure.

Priority Tasks for the Current Year:
- improve standards and rules of competition for the selection of judges;
- enhance the motivation of court decisions, in particular by training the judges of courts of various instances and organizing seminars with the aim of improving the composition and execution of court decisions, improving their quality;
- continue reforming the system of judiciary governance, in particular by increasing the institutional capacity of the High Council of Justice as the only constitutional body for judiciary governance;
- establish a High Anti-Corruption Court;
- take measures to initiate the operation of newly established local district courts and appeal courts in the respective appeal districts;
- ensure the Judiciary Guard Service exercising its powers to the full extent in accordance with the Law of Ukraine "On the Judiciary and Status of Judges";
- improve the legislation on fundamentals of advocacy organization and activities and law practicing in Ukraine.
1.1.1.5.1. Reform of the Prosecutor's Office

The main goal of the reform is to improve the organization and activities of the Prosecutor's Office of Ukraine in order to implement European standards, increase the effectiveness of democratic civil control over the activities of the authorities of the prosecutor's office, and ensure openness and transparency in their activities.

Mid-term Goals:
- balancing the structure of the prosecutor system, optimizing the composition of its components in accordance with the assigned tasks;
- improvement of the personnel management policy, system of training of the qualified specialists;
- prevention of the external interference into the activities of the authorities of the prosecutor's office.

Priority Tasks for the Current Year:
- improve the legislation of Ukraine in terms of ensuring the implementation of the functions of the prosecutor in connection with reforming the justice system;
- introduce electronic document management in the prosecutor's office.

1.1.1.5.2. Penal System Reform

In the context of reforming the detention system, the main task is to reform the penal administration and their organizational and legal support with the use of positive international experience.

The penal administration reform foresees the establishment of a system providing for protection of human rights, establishment of an effective and transparent supervision of the penal administration aimed at protecting society from crime.

Mid-term Goal:
- establishment of conditions for treatment and detention of detainees and convicts in accordance with international standards, institutional capacity building, which will ensure the transition from a punitive approach to rehabilitation.

Priority Tasks for the Current Year:
- improve the legislation regulating the activities of the State Penitentiary Service of Ukraine;
optimize the structure of the State Penitentiary Service of Ukraine, the functioning system of penitentiary institutions and investigative isolators;

optimize the network of penitentiary institutions and their enterprises, to ensure their effective functioning and profitability;

increase the efficiency of counteraction to crime and ensure the rule of law in the detention facilities of the State Penitentiary Service of Ukraine;


1.1.1.5.3. Reform of Probation System

The implementation of the reform of the probation system will enable Ukraine to introduce a system of supervisory and socio-educational measures that are applied to those convicted by the court and in accordance with the law, and will allow to radically change the vector of work with offenders at the prosecution stage.

Mid-term Goal:

introduction of the comprehensive system of probation, which will ensure the fulfillment of the functions defined by the Law of Ukraine "On Probation" and will comply with international standards.

Priority Tasks for the Current Year:

development of legal acts regarding the proper functioning of the probation system;

providing further training for the personnel of the probation institution;

development of a record-keeping system of those subjected to probation;

opening of model probation centers for adults.

1.1.1.5.4. Development of the Legal Aid System

The task of raising the level of legal awareness in society, in particular by ensuring better awareness of the population, especially socially vulnerable groups, on the possibility of obtaining legal aid, creation of conditions for provision of free primary legal aid at the level of territorial communities, and promotion of the right of internally displaced persons for free secondary help, remains important.
Mid-term Goal:
expansion of the territorial availability of free primary and secondary legal aid, taking into account the need to ensure the prompt reception of legal services by the population living in remote settlements.

Priority Tasks for the Current Year:
redirect the system of free legal aid to strengthen the legal capacity and opportunities of territorial communities;
create a system of legal knowledge management and partner networks of the free legal aid system;
improve the system of free legal aid in civil and administrative cases, and also start the transition from the model of involving ex-officio lawyers (attorneys by appointment) to the model of public protection offices in criminal proceedings.

1.1.1.6. Reforming the public administration system and developing e-governance

The reform of public administration is carried out in accordance with the Strategy for the Reform of the State Administration of Ukraine for 2016-2020, approved by the Resolution of the Cabinet of Ministers of Ukraine dated June 24, 2016 No. 474-r.

The result of the reform should be an efficient, transparent, open and flexible public administration structure with the use of the latest information and communication technologies (e-government). This reformed structure will ensure the development and implementation of a coherent public policy aimed at sustainable social development and adequate response to internal and external challenges.

Mid-term Goals:
the system of information exchange between state authorities in the process of policy formation and legislation to be improved;
the use of the integrated system of electronic document circulation by state authorities to be expanded.

Priority Tasks for the Current Year:
ensure development of the system of electronic interaction of state bodies.

1.1.1.7. Freedom of Speech and Information Policy
Strict observance of the principles of freedom of speech and openness of the state authorities’ activities, ensuring unimpeded access of citizens to information, prevention of political censorship and obstruction of professional activity of journalists are the priority of the information policy of Ukraine, which is realized in a constant constructive dialogue with the public.

Mid-term Goals:
- effective system of public broadcasting to be developed, community broadcasting to be implemented;
- to create the proper conditions for functioning of the state and municipal print media reformed in accordance with the Law of Ukraine “On Reforming the State and Municipal Print Media”;
- restoration of the functioning and development of mass media of the local sphere of distribution in separate districts of Donetsk and Luhansk oblasts to be obtained;
- appropriate conditions for the functioning of the international broadcasting system of Ukraine to be created;
- raising the level of public confidence in the security and defence sector bodies of Ukraine, development of communication capacity in the area of Euro-Atlantic integration, settling the issue of further development and proper functioning of the security and defence sector media.

Priority Tasks for the Current Year:
- facilitate the activities of civil society institutions in conducting an analysis of the state of compliance with the legislation on freedom of speech and the protection of journalists' professional activities;
- continue the implementation of international obligations, in particular in the spheres on freedom of speech and the media, journalists' safety and the prevention propaganda of war and hatred, and the protection of the national information space;
- provide for the public information in the area of Euro-Atlantic integration, in particular settle the issue of further development and proper functioning of the security and defence sector media;
- complete the reform of the state and municipal print media.

1.1.1.8. National Unity and Support of National Minorities

Ukraine guarantees its citizens equal political, economic, social and cultural rights and freedoms and will continue measures to ensure inter-ethnic harmony and peace in the Ukrainian society.
Ukraine will further encourage freedom of development and personal fulfilment of the Ukrainian citizens. Crucial component to that effort will be an educational reform, which will, among other key goals, ensure equal opportunities for every Ukrainian citizen to exercise their constitutional rights by fostering acquisition of state language in educational establishments, in particular to allow further professional activities in the relevant areas using the state language.

Further implementation of the Law of Ukraine On Education will take into account the recommendations of the European Commission on Democracy through Law (Venice Commission) provided in its Conclusion dated 11 December, 2017 No. 902/2017, in particular:

- ensure fullest flexibility possible as stipulated in the para 4 art. 7 of the Law of Ukraine On Education when approving implementation legislation to make sure that EU official languages are used as languages of instruction for according minorities to a significant extent;
- further ensure adequate instruction in the languages of minorities in the elementary and secondary school in addition to learning state language;
- improve the quality of state language teaching;
- amend the clauses of transitioning period in the Law of Ukraine On Education, prolonging the period of transition and ensuring incremental implementation of the reform;
- make private schools exempt from new language requirements as per art. 13 of the Framework Convention on the Protection of National Minorities;
- in the framework of implementing the Law of Ukraine On Education to initiate a new dialogue with representatives of national minorities and other stakeholders on language issue in education;
- make sure that the Law implementation in no way threatens the cultural inheritance of the minorities and uninterrupted learning of native languages in traditional schools.

Mid-term Goal:

- ensure the appropriate level of protection and implementation of the rights of national minorities as well as promotion of their ethnic and cultural needs.

Priority Tasks for the Current Year:

- improve interaction with public associations of national minorities for ensuring an adequate level of protection of the rights of national minorities and indigenous
peoples, to promote their national cultural and religious needs and to preserve and develop their ethnic and cultural identity;

facilitate the activation of international cooperation in the field of provision and protection of the rights and interests of national minorities; continue efforts on improvement of the national legislative framework aimed at regulation of ethnic-national relations, improvement of the interaction with civil society associations of the national minorities, protection and development of their ethnic identity according to the best global practices.

1.1.1.8.1. Ensuring Rights and Freedoms of Internally Displaced Persons

In consequence of the occupation by the Russian Federation of the Autonomous Republic of Crimea and City of Sevastopol, as well as of certain areas of Donetsk and Luhansk Oblasts, a significant part of the population was forced to leave the places of their permanent residence, which resulted in significant internal migration.

Ukraine is taking all possible measures to protect and respect the rights and freedoms of the internally displaced persons, to assist them in ensuring proper conditions of their lives, to ensure social, medical, psychological and material support, to create favorable conditions for their voluntary return to places of their previous residence (under the condition of complete and full actual cease of combat actions on the territories where the Ukrainian state authorities temporarily are not exercising their powers).

Mid-term Goals:

effective integration of internally displaced persons into their new territorial communities in case of taking a decision by them to remain in locations where they have already been resettled;

social, medical, psychological and material support to the internally displaced persons.

Priority Tasks for the Current Year:

form an efficient state mechanism aimed at creating preconditions for the mutual assistance and self-organization of the internally displaced persons taking into account the private sector potential.

1.1.2. Key Economic Reforms

The major priorities of Ukrainian economic development are creating background for economic growth by downsizing the inflation rate, stabilizing state
financial system and ensuring its resilience, creating favorable business environment, inclusion of Ukraine into regional and global value-added chains, creating permissive environment for high-technology production, expediting investing into Ukraine’s economy and further export capacities of domestic enterprises.

One of the main ways to achieve those priorities is to implement the Deep and Comprehensive Free Trade Agreement with European Union, in accordance with the Association Agreement.

It is also important to restore the proper functioning of the Ukrainian economy which has suffered significant damages, in particular as the consequence of the aggressive policy of the Russian Federation.

1.1.2.1. Budget Reform

The budget reform focuses primarily on framing consistent budget policy, toughening budget discipline, and making budgetary appropriations more cost-effective as per the Strategy for reforming state financial management system for 2017-2020 approved by the Resolution No. 142 of the Cabinet of Ministers of Ukraine as of February 8, 2017 and corresponding Action Plan approved by the Resolution No. 415 of the Cabinet of Ministers of Ukraine as of May 24, 2017.

1.1.2.1.1. State Budget

The medium-term plan of the Government's priority actions by 2020 approved by the Resolution No. 275 of the Cabinet of Ministers of Ukraine as April 3rd, 2017 stipulates the creation of a modern effective system of state finance management as a basis for sustainable economic growth and provision of high-quality state services, ensuring efficient accumulation of state resources and their distribution in accordance with the priorities of the state's development in the medium-term perspective.

Mid-term Goal:

introduction of medium-term budget planning in the context of main administrators of budget funds at the level of the state budget.

Priority Task for the Current Year:

implement the medium-term budget declaration as a tool for combining the state's strategic priorities with the state budget capabilities and establishing a reliable
robust medium-term framework for planning for the next budgeting period and strategic planning of activities of main administrators of budget funds.

1.1.2.1.2. Local Budgets

In the framework of implementing budget reform and local self-governance reform, a process of united territorial communities’ budgets proceeding to direct inter-budget relations with the State Budget of Ukraine is taking place. United territorial communities are being created as a result of unification or amalgamation of territorial communities according to the Law of Ukraine «On Voluntary Unification of the Territorial Communities» and future plan of formation of territorial communities.

The Law of Ukraine on the State Budget of Ukraine for 2018 establishes the amount of inter-budget transfers (subsidies, subventions) for budgets of such united territorial communities.

Mid-term Goal:

transit from the three-stage to two-stage budget model of relations between the State Budget of Ukraine and local budgets.

Priority Task for the Current Year:

increase the number of local budgets which have inter-budget relations with the State Budget of Ukraine.

1.1.2.2. Tax System Reform

Tax reforms, carried out in the recent years with an aim of building a fair, transparent and predictable tax system, have partially improved the tax burden on business entities and the tax administration.

However, there is a need for further effective measures to address such flaws in the tax system as: inadequate communication between the State Tax Service of Ukraine and taxpayers, the lack of legal regulation of tax administration issues, availability of conditions for the outflow of Ukrainian capital to low taxation states with an aim of minimizing tax liabilities, abuse of power by tax authorities, and "shadowing" of the economy.

Mid-term Goals:

stable tax system, in particular: increased efficiency and facilitating tax administration that minimizes tax abuse.

Priority Tasks for the Current Year:
simplify procedures for administering taxes and duties;
create simple transparent rules of taxation;
create a favorable investment climate;
analyze provisions of the international agreements concluded by Ukraine on the avoidance of double taxation and prevention of tax evasion in relation to income taxes and develop proposals to harmonize them with the Model Tax Convention on Income and on Capital of the Organization for Economic Cooperation and Development.

1.1.2.3. Deregulation and favourable business climate creation

Deregulation involves primarily the removal of administrative barriers and maximum simplification of business conditions.

With this aim, the Cabinet of Ministers of Ukraine approves an action plan on deregulation of economic activity which is developed based on the results of public discussions and participation of the business community, professional and civil society organizations.

Mid-term Goals:
reduce an administrative burden on business;
improve investment climate;
improve quality and reduce prices of goods and services for both businesses and citizens through healthy market competition.

Priority Tasks for the Current Year:
implement the Action Plan for deregulation of economic activities;
ensure functioning of the Unified state administrative service portal and its integration with the licensing bodies’ information systems to facilitate using the license services;
ensure the full implementation of laws of Ukraine on the liberalization of the state supervision (control) in the sphere of economic activities.

1.1.2.4. Energy Sector Reform. Enhancing energy security

The key element of sustainable development of the Ukrainian economy is reliable energy supply. To perform this task, it is necessary to respond to the challenges threatening the stable operation of the energy supply systems and to solve the problems which slow down the development of the energy sector of Ukraine.
The important element to ensure the energy security of the State is the reform of the energy sector.

Mid-term Goals:

reform the energy markets of Ukraine, to ensure transparency of business activities, competition at these markets and their de-monopolization, as well as integration into energy markets of EU Member states and the European energy security system;

improve energy efficiency and ensure savings, in particular in the Armed Forces of Ukraine;

diversify sources and routes of energy supply, to overcome the dependence on the Russian Federation in energy resource and technologies supply, to develop renewable and nuclear energy with consideration of environmental, nuclear and radiation safety priorities;

reduce energy consumption in the national economy;

reduce the level of non-productive energy consumption, to optimize the use of energy resources and diversification of sources;

ensure sustainable operation of the united power grid system of Ukraine and integrate it into the energy union of European countries;

implement the system of critical energy infrastructure protection.

Priority Tasks for the Current Year:

continue energy markets reforms, to ensure transparency of business activities, competition at these markets and their de-monopolization, to ensure integration of Ukraine’s energy sector into energy markets of EU Member states and the European energy security system;

diversify sources and routes of energy supply, to overcome dependence on the Russian Federation in energy resources and technologies supply, develop renewable and nuclear energy with consideration of priority of environmental, nuclear and radiation safety priorities;

create conditions for a reliable energy supply and energy transit through Ukraine, to ensure protection of the energy infrastructure against the terrorist threat;

fulfill commitments of Ukraine under the Protocol on Ukraine's Accession to the Treaty on the Establishment of the Energy Community, ratified by the Law of Ukraine No. 2787-VI of 15 December 2010, taking into account relevant provisions of the Association Agreement;
create a system of energy supply to the national economy and society during the special period;

continue the development and further implementation of the legal acts to adapt the standard and technical regulation of the energy sector with appropriate approval of the technical requirements for the electric power supply facilities in accordance with the requirements of the Network codes for unification of the energy systems of European countries (continental Europe) ENTSO-E.

1.2. Foreign Policy

Countering the Russian Federation aggression, protection of sovereignty and independence of Ukraine, restoration of the territorial integrity within the internationally recognized borders, preparation for NATO and EU membership are key priorities of Ukraine's foreign policy.

Ukraine's foreign policy is oriented towards further consolidation of efforts of the Partner States, European Union, international and regional organizations aimed at stopping aggression of Russian Federation against Ukraine, in particular, in the informational domain.

Ukraine recognizes the priority of peaceful settlement of the conflict with the Russian Federation that would be based on sticking to the principles and rules of the international law, restoring the violated rights of Ukraine by the Russian Federation and further diligent abiding by its commitments in accordance with the international legislation and compensating the damage caused to Ukraine by its illegal activities.

Ukraine pays special attention to maintaining friendly and good neighboring relations with neighboring states based on the principles and rules of the international law, including those of respect to sovereignty and territorial integrity, border inviolability, non-use of force or threat by force, non-intervention to the internal affairs, respect for human rights and freedoms.

1.2.1. Development of relations with NATO

The Russian Federation aggression against Ukraine created a consensus in the society that Ukraine needs NATO membership as one of the main international collective security mechanisms.
Reform priority is to strengthen the state defence capabilities through reforming defence and security sector, enhance freedom and democracy, ensure economic growth, increase welfare of the citizens, meet NATO membership criteria and interoperability of the Armed Forces of Ukraine with the Allies’ Armed Forces.

The political dialogue with NATO is aimed at enhancement of the political and practical support from NATO and Alliance member states for the sovereignty, territorial integrity and independence of Ukraine.

The aim of the practical sectoral cooperation with NATO is to engage advisory, practical and technical NATO’s support for the reform of the defence and security sector of Ukraine in accordance with the NATO standards, recommendations and principles aimed at enhancing defence capabilities of Ukraine and preparing Ukraine for NATO membership.

Mid-term Goals:
- preparation of Ukraine for NATO membership;
- obtaining invitation from NATO for Ukraine to be involved in a Membership Action Plan.

Priority Tasks for the Current Year:
- start a dialogue with NATO member states on implementing the Membership Action Plan for Ukraine;
- continue a dialogue aimed at Ukraine joining to the NATO Enhanced Opportunities Programme within the framework of NATO Partnership Interoperability Initiative;
- continue participation in international operations for maintaining peace and security under the aegis of NATO, in particular, KFOR in Kosovo, Resolute Support training and advisory mission in Afghanistan and NATO operation “Sea Guardian”;
- continue consultations with the NATO member states of the Black Sea region concerning political and security situation in that region, in particular on the territory of the Crimean peninsula occupied by the Russian Federation;
- identify gender-related issues as one of the priorities of reform of security and defence sector of Ukraine. To create institutional capacity in the security and defence authorities to introduce Gender Advisors positions in accordance with NATO recommendations;
- continue cooperation with NATO Representation in Ukraine and with NATO contact Embassy in Ukraine - Lithuanian Embassy in Ukraine;
continue cooperation with NATO on reforming security and defence sector in accordance with NATO standards and recommendations, as well as improvement of the defence capabilities of Ukraine in the face of the aggression of the Russian Federation;

1.2.1.1. NATO – Ukraine Platform on Countering Hybrid Warfare

Summarizing, studying and understanding a concentrated experience of Ukraine in combating the hybrid war conducted by the Russian Federation as well as ensuring the exchange of relevant experience with NATO, the EU, and other partners, will promote strengthening of Ukraine's security and improve defense capabilities NATO and the EU member states.

As a result of the meeting of the NATO-Ukraine Commission at the level of Heads of States and Governments (July 9, 2016, Warsaw, Poland), a Comprehensive Assistance Package for Ukraine (CAP) was approved. Its provisions provide for the creation of a NATO – Ukraine Platform on Countering Hybrid Warfare (hereinafter – Platform) and maintaining the dialogue with NATO on the challenging issues of the modern war.

In the course of 2017 measures were taken to create and provide the activity of Platform and development of proposals on joint activities in this sphere.

The expected results of the Platform’s activity are to improve ability to identify hybrid threats, recognize and classify them; to increase potential in identifying vulnerabilities and enhance military and civilian resilience, protection of critical infrastructure objects, more effective strategic communications, civilian protection, cyber defence and countering terrorism.

The Platform activity in Ukraine will be coordinated by an Interagency Working Group within the Commission on Coordination of Euro-Atlantic Integration.

Mid-term Goals:
holding of joint researches on countering hybrid threats in appropriate domains;
development of relevant strategies and policies for using in countering hybrid warfare taking into account the results of researches, carried out within the framework of the Platform;
creation of methodical and educational materials that can be used in educational and training institutions aimed at preparing the professional personnel on countering hybrid threats issues;
implementation of the mechanism for sharing experience on countering Russian hybrid warfare tactics with NATO and EU member states and other partners.

Priority Tasks for the Current Year:

reconcile project proposals on the Platform offered by the Ukrainian side with NATO;

establish partnership with the European Centre of Excellence for Countering Hybrid Threats (Helsinki, Finland);

provide informational activities, workshops, expert and training visits, educational and practical events for the representatives of Ukraine, NATO and EU member states and other partner states;

hold an international conference on the countering hybrid warfare with the participation of the leading experts in this sphere aimed at exchanging experience and using the best practices.

1.2.1.2. Professional training within the framework of the NATO-Ukraine Professional Development Programme

Ukraine pays much attention to the successful implementation of the NATO-Ukraine Professional Development Programme aimed at raising the professional level of employees of central executive bodies and other state authorities of Ukraine involved in the implementation of the state policy for Euro-Atlantic integration, cooperation with NATO, reform of the security and defense sector in accordance with NATO standards and recommendations, because it has direct impact on the quality and effectiveness of all processes, projects and programs of interaction of our country with the North Atlantic Alliance.

The success in establishment and implementation of a joint effective management of the PDP can be a good example and model for improving the management of other bilateral programs and cooperation projects with NATO, in particular within trust funds.

The Policy on PDP 2017-2021: Supporting the Public Sector in Implementing Reforms and Promoting National Security approved by the NATO Partnerships and Cooperative Security Committee on 7 July 2017 is a conceptual framework for the implementation of identified areas of future engagement with the Alliance.

Mid-term Goals:

establish in Ukraine, in cooperation with NATO, national institutional capabilities to ensure quality, modern and effective training, retraining and advanced
training for officials and employees involved in all aspects of cooperation with NATO, in particular in the context of Ukraine's preparation for membership in the North Atlantic Alliance;

develop special courses on NATO-Ukraine cooperation for implementation in higher educational institutions of Ukraine with the assistance of NATO experts;

ensure public authorities with highly professional employees capable of supporting an effective development of Euro-Atlantic integration;

develop international cooperation within the framework of professional development of personnel in the area of Euro-Atlantic integration and in the security and defense sector.

Priority Tasks for the Current Year:

continue to conduct modular advance training courses for representatives of central executive bodies and other state authorities of Ukraine involved in cooperation with NATO under the project for reform of the Diplomatic Academy of the Ministry of Foreign Affairs of Ukraine;

continue to improve the management of the Ukraine-NATO PDP;

develop, with the help of the DCAF, a textbook on cooperation between Ukraine and NATO for higher education institutions and modular courses on NATO;

develop, with the assistance of the DCAF and UN Women, a series of textbooks on gender equality in the security and defense sector of Ukraine for specialized higher education institutions;

organize an exchange of experience with other programs and projects of Ukraine's cooperation with the Alliance on the establishment and implementation of a joint effective management of the NATO – Ukraine Professional Development Programme;

ensure involvement of the National Academy of Public Administration under the President of Ukraine in cooperation with NATO within the PDP framework.

1.2.1.3. Strategic Communications

Ukraine-NATO strategic communications cooperation is particularly crucial in the context of the hybrid war led by the Russian Federation against Ukraine.
The Strategic Communications Partnership Road Map between the National Security and Defence Council of Ukraine and the NATO International Staff focuses on development of the Ukraine’s capabilities in the field of Strategic Communications through advisory and practical support.

Main aims of the Strategic Communications Partnership:

- development of the capabilities of the Ukrainian authorities in the field of Strategic Communications in all its components at the strategic and operational levels through advisory and practical support;
- support the Ukraine’s cooperation with the Strategic Communications experts;
- assist the development of Ukraine’s Strategic Communications culture at the institutional level. Development of closer cooperation with non-governmental organization and improving of their capabilities to use strategic communication according to the Ukraine’s interests;
- achievement and maintaining of the highest standards of accuracy and ethics in order to ensure the credibility of governmental communication policy.

**Mid-term Goals:**

- Cross-institutional coordination mechanism for informational operations to be created;
- reform of governmental communication to be implemented;
- ministerial and government-wide/inter-agency Strategic Communications system to be created;
- strategic communications capabilities in the sphere of national security and defence to be developed;
- the public diplomacy to be developed;
- the National Strategy of Ukraine in the area of Strategic Communications to be developed and implemented;
- the system of training the specialists in the sphere of Strategic Communications to be developed;
- activation of interaction with the partner nations in the informational sphere, particularly through the partnership implementation and development in the sphere of strategic communications.

**Priority Tasks for the Current Year:**
continue the implementation of Strategic Communications Partnership Road Map between the National Security and Defence Council of Ukraine and NATO International Staff;

develop the policy and coordination mechanism in the sphere of public diplomacy;

develop the capabilities in the area of state crisis communications;

reform the government communications;

create the model of state strategic communications educational system and to develop the plan of its implementation.

1.2.1.4. Informing the public about Ukraine’s cooperation with NATO

Information on the NATO – Ukraine cooperation is open for the Ukrainian citizens.

In the framework of implementation of the Concept of Improving Public Information on Ukraine's Euro-Atlantic Integration for 2017-2020, which was approved by the Decree of the President of Ukraine dated 21 February, 2017 No.43, the main attention will be given to creation of conditions for raising the level of awareness and trust of the Ukrainian citizens regarding Ukraine’s intention to join NATO, ensuring stable public support of the government policy in the field of Euro-Atlantic integration.

Mid-term Goal:

ensuring public information at the regional and local levels aimed at increasing awareness regarding the Distinctive Partnership between Ukraine and NATO;

high-level support of Ukraine’s citizens of state policy in the sphere of Euro-Atlantic integration to be reached.

Priority Tasks for the Current Year:

ensure the fulfillment of Action Plan on implementation of the Concept for Improving Public Information on Euro-Atlantic Integration in 2018 approved by the Resolution No. 109 of the Cabinet of Ministers of Ukraine as of February 14, 2018;

intensify the cooperation with non-governmental organizations dealing with the issues of Euro-Atlantic integration in order to strengthen the efforts of public authorities in the field of informing the public;

continue the interaction with the NATO Representation in Ukraine, the NATO Contact Embassy in Ukraine – the Embassy of the Republic of Lithuania in Ukraine,
as well as the embassies of NATO member states accredited in Ukraine as part of information activities.

1.2.2. Development of relations with the European Union

Cooperation with the European Union in the various fields is aimed at implementation of Ukraine's strategic course towards the integration into European political, economic and legal domain.

Mid-term Goals:
provide implementation of the EU-Ukraine Association Agreement;
continue cooperation between Ukraine and the EU within the framework of the EU "Eastern Partnership" Initiative.

Priority Tasks for the Current Year:
Ensure the proper implementation of the Action Plan on the implementation of the Association Agreement between the EU and Ukraine, approved by the Decree of the Cabinet of Ministers of Ukraine dated 25 October, 2017 No. 1106;
continue measures to ensure Ukraine’s compliance with criteria established by EU for the visa-free regime for the short-term travelling of Ukrainian citizens;
take actions to continue sanction policy of the EU against the Russian Federation related to aggression crime committed by Russian Federation against Ukraine and temporary occupation of the part of Ukrainian territory by Russian Federation;
ensure implementation of the Administrative Agreement between the Ministry of Defence of Ukraine and the European Defence Agency;
take actions to cease implementation of the energy project “Nord Stream - 2”.

1.2.3. Political, Diplomatic, Sanction and Other Efforts to Stop the Russian Federation’s Armed Aggression Against Ukraine and Restore Ukraine’s Territorial Integrity Within Internationally Recognized State Borders

The priority objective for 2018 will remain to maintain the international consensus with regard to support of Ukraine and further sanctions pressure on the Russian Federation until it stops its armed aggression against Ukraine and deoccupation of the Autonomous Republic of Crimea, City of Sevastopol and certain areas of Donetsk and Luhansk Oblasts.
Respectively, the work within the Normandy, the Minsk and other formats will be continued aimed at the complete restoration of the territorial integrity and state sovereignty of Ukraine.

A special attention is paid to the international community’s commitment to the policy of non-recognition of the occupation of Crimea and City of Sevastopol by the Russian Federation and reinforcing the international human rights monitoring on the temporarily occupied territories of Ukraine.

In this regard, the activities should be strengthened to draw attention to the Crimean problem as part of the international cooperation as well as facilitate the creation of an international platform for beginning the processes of de-occupation of the Autonomous Republic of Crimea, City of Sevastopol, and certain areas of Donetsk and Luhansk Oblasts.

An effective tool of achieving this goal is to maintain the existing and implement new special economic and other restrictive measures (sanctions) against the Russian Federation.

**Mid-term Goals:**

-consolidation of political support of Ukraine by the international partners in countering the Russian Federation armed aggression and restoring Ukraine’s territorial integrity within internationally recognized state borders;

-strengthening of consensus on the need to maintain special economic and other restrictive measures (sanctions) toward individuals and bodies of the Russian Federation imposed in relation to its illegal actions in certain areas of Donetsk and Luhansk Oblasts and the annexation of the Autonomous Republic of Crimea and the City of Sevastopol, robust violations of the fundamental human rights and freedoms on the occupied territories;

-provision of priority of item aimed at ceasing Russian Federation’s armed aggression against Ukraine on the agenda of the UN, OSCE, and Council of Europe and other international and regional organizations;

-realization of measures within the framework of international organizations and arms control regimes and coordinated with partner states aimed at ceasing illegal deliveries of the arms by the Russian Federation into the territory of Ukraine within internationally recognized state borders;

-restoration of territorial integrity of Ukraine and reintegration of temporarily occupied territories of Ukraine after their liberation.

**Priority Tasks for the Current Year:**
proceed from the Law of Ukraine “On Particularities of the State Policy on Ensuring the State Sovereignty of Ukraine on the Temporarily Occupied Territories of Donetsk and Luhansk Oblasts” in resolving the issues of ceasing the armed aggression of the Russian Federation against Ukraine and restoring Ukraine’s territorial integrity within internationally recognized state borders;

take measures for the protection of the rights, freedoms and legitimate interests of Ukrainian citizens in the temporarily occupied areas;

take measures for the liberation by the Russian Federation, occupational administration of the Russian Federation of all Ukrainian citizens that are illegally detained;

continue work aimed at extending the use of the international organizations and other multilateral negotiation platforms capabilities to resolve the issue of ceasing the armed aggression of the Russian Federation against Ukraine;

take measures to ensure the deployment of the UN peacekeeping mission in certain areas of Donetsk and Luhansk Oblasts;

continue the dialogue with partner states aimed at establishing the permanent monitoring over a temporarily uncontrolled area of the Ukrainian-Russian state border by the OSCE Special Monitoring Mission;

continue work on bringing the Russian Federation to international legal responsibility for violating its obligations under the International Convention for the Suppression of the Financing of Terrorism and the International Convention on the Elimination of All Forms of Racial Discrimination;

provide the proper support for the proceedings initiated by Ukraine in the international judiciary bodies in connection with violations by the Russian Federation of its international legal obligations, in particular on the suppression of the financing of terrorism, including the investigation results of the downing of the Malaysia Airlines Flight MH17 plane on July 14, 2014;

ensure the full support to the work of the International Protection Investigation Mission in investigating the crash of Malaysian Airlines Flight 17, and ensure full cooperation aimed at bringing the perpetrators to the responsibility;

take measures for preserving the existing special economic and other restrictive measures (sanctions) and imposing the additional ones on the Russian Federation aimed at ceasing the armed aggression of the Russian Federation against Ukraine and restoring Ukraine’s territorial integrity within internationally recognized state borders;
block the Russian Federation's attempts to legitimize at the international level the illegal bodies (occupational administrations of the Russian Federation), formed in the temporarily occupied territories of the Autonomous Republic of Crimea and the City of Sevastopol and in certain areas of Donetsk and Luhansk Oblasts;

continue work on attracting the international aid aimed at implementing reforms, stabilizing the economic situation in Ukraine and solving the needs of the people affected by the Russian Federation’s armed aggression;

take measures for attracting international military-technical assistance aimed to strengthen Ukraine’s defense capability and countering and deterrence of the Russian Federation armed aggression;

intensify the activities for applying the international human rights protection mechanisms within the framework of the Council of Europe, UN and OSCE for ensuring the protection of the human rights and freedoms in the temporarily occupied territories of Ukraine;

ensure the development of cooperation with foreign states and international organizations aimed at countering the Russian hybrid aggression, including in the information domain.

1.2.4. Ukraine’s Participation in International Peace and Security and Anti-terrorism Efforts

As a member state of relevant international agreements, Ukraine supports the global community’s efforts to counter terrorism and fulfills its assumed obligations. Ukraine places significant focus on international cooperation in this area by taking measures aimed to increase the security level and prevent terrorist attacks in its territory, participating in the implementation of the Global Initiative to Combat Nuclear Terrorism and the Committee of Experts on Terrorism (CODEXTER) and is consistently committed to the provisions of the UN Global Counter-Terrorism Strategy.

Taking into account the fact of the armed aggression of the Russian Federation against Ukraine and temporary occupation of the part of the Ukrainian territory by the Russian Federation, the reform of Ukraine's defence and security sector in order to achieve greater compatibility between the Armed Forces of
Ukraine and NATO forces, as well as developing Ukraine's capability to ensure its own national security, is of particular importance.

Mid-term Goals:

- enhancing cooperation with foreign law enforcement agencies, special services and international organizations aimed to overcome common threats in the field of security, including the fight against international terrorism, as well as ensuring safety of ports;
- cooperation between Ukraine and the NATO in the field of combating and preventing terrorism;
- further improvement of counter-terrorism legislation with regard to Ukraine’s participation in anti-terrorist operations under the auspices of international organizations.

Priority Tasks for the Current Year:

- take further steps to counter the promotion of international terrorist organizations’ ideology and appeals to terrorist activities, particularly via the Internet;
- ensure collaboration with relevant NATO and NATO member nations’ authorities to share information concerning the international extremist and terrorist organizations, as well as concerning the prevention of weapons of mass destruction and their delivery systems;
- further consolidation and use of best international practices in countering terrorism and ensure the participation of Ukrainian experts in international scientific events and workshops, including the issues of ships and ports security;
- implement the functioning of the early conflict warning and rapid response systems at the national level.

1.2.5. Control of armaments and non-proliferation of weapons of mass destruction. State export control

Ukraine continues implementation of the state export control policy focused on the assurance of the national security and fulfillment of its international commitments according to its membership to the multilateral international agreements on non-proliferation of weapons of mass destruction and their delivery systems, as well as under the international export control regimes.

Mid-term Goals:
to comply with international commitments of Ukraine on non-proliferation of weapons of mass destruction and their means of delivery and exchange information with States which are the parties to international treaties on control over the arms and armed forces activities (Treaty on Conventional Forces in Europe, Treaty on the Open Skies, ratified by the Law of Ukraine of March 2, 2000 No. 1509-III, Vienna Document on Confidence and Security Measures 2011) and members of the international regimes on export control (the Wassenaar Arrangement, the Missile Technology Control Regime, the Nuclear Suppliers Group, the Australia Group) on the export and import of certain categories of goods;

to report information to the NATO Verity database, OSCE Secretariat and the UN Register of conventional arms, Organization for the Prohibition of Chemical Weapons, International Atomic Energy Agency, Secretariat of the Convention on the Prohibition of the Development, Production and Stockpiling of Bacteriological (Biological) and Toxin Weapons and on their Destruction in accordance with Ukraine’s international commitments on non-proliferation of weapons of mass destruction and their means of delivery.

Priority Tasks for the Current Year:

ensure the information exchange between Ukraine and the nations that are parties to international export control regimes (the Wassenaar Arrangement, the Missile Technology Control Regime, the Nuclear Suppliers Group and the Australian Group);

continue adaptation of the Ukrainian legislation on state export control to the EU requirements and standards;

participate in the international export control regimes meetings in order to fully comply with international commitments in the spheres of disarmament and non-proliferation of the weapons of mass destruction and means of their delivery;

ensure access and escorting of foreign inspection groups to the territory of Ukraine and performance of the control measures on the territories of the Member States of the relevant international treaties on arms control and Armed Forces activities;

take part in negotiations and activities in the framework of the OSCE Forum for Security Co-operation, Joint Consultative Group, established in accordance with the Treaty on Conventional Armed Forces in Europe, and Open Skies Consultative Commission, established in accordance with Open Skies Agreement; to ensure the cooperation with NATO Member States in the framework of mentioned above activities in order to achieve the proper representation of the Ukraine’s position in the negotiation process;

arrange an audit of the dangerous substances disposals and arsenals, inherited from the Soviet Period with the assistance of NATO experts;
1.3. Science

Ukraine takes an active part in the NATO Science for Peace and Security (SPS) Programme and will further continue its research efforts focused on the implementation of the government policy on further cooperation with NATO in the sphere of science, technology and environmental protection.

Ukraine is currently the largest beneficiary of the NATO Science for Peace and Security Programme.

Taking into account successful implementation of the SPS projects in recent years and the growing interest of the Ukrainian scientists to this Programme, Ukraine intends to significantly intensify cooperation with NATO in 2018 in the sphere of scientific cooperation.

Mid-term Goals:

- ensure cooperation of the Ukrainian scientists and research institutions with NATO in the sphere of science and environmental protection;
- engage the research and educational institutions, transferred from the Ukrainian temporarily occupied territories, to the NATO Science for Peace and Security Programme.

Priority Tasks for the Current Year:

- implement the ongoing projects performed by the Ukrainian research institutions under the NATO SPS Programme, and initiate new ones;
- raise public awareness on Ukraine’s cooperation with NATO in the area of science and the environmental protection;
- hold meeting of the Ukraine-NATO Joint Working Group on Scientific cooperation and Environmental Protection in order to summarize and direct cooperation in line with CAP priorities.

1.3.1. Environmental Safety

Ecological safety is an essential part of the national security of Ukraine as it protects vital interests of society and environment from the actual or potential threats caused by man-made or natural factors.

Mid-term Goals:
implement the Fundamentals (Strategy) of the state environmental policy of Ukraine for the period till 2020, approved by Law of Ukraine No. 2818-VI dated December 21, 2010, by the Ukrainian Armed Forces;

incorporate best practices of NATO member states in the area of environmental safety in order to restore degraded soul, used by the Ministry of Defense of Ukraine, and to establish sites of environmental protection on territories that have been used by the Ministry of Defense of Ukraine.

Priority Tasks for the Current Year:

proceed with the development of a modern system for forecasting, monitoring, notifying, and response to water damages and designing of data measurement system to control and predict river flooding;

continue to implement under the Partnership for Peace and Security Programme the second phase of the NATO Trust Fund to dispose of small arms and light weapons, conventional munitions and highly explosive landmines similar to PMF-1 in Ukraine; as well as the second phase of the NATO Trust Fund for re-disposal of the radioactive waste, remnants of former USSR military programs.

1.3.1.1. Minimization of the implications caused by entities of Ukraine’s security and defense sector

Ukraine requires international assistance to help conflict-affected communities in areas of Donetsk and Luhansk regions and surrounding territories recover their normal life.

Disposal of obsolete/unserviceable ordnance with international financial support remains an important area of activity.

Mid-term Goals:

ensure the post-hostilities damage control in Donetsk and Luhansk oblasts;

ensure the environmental protection in the course of daily activities of the Armed Forces.

Priority Tasks for the Current Year:

continue the implementation of joint with NATO practical projects to ensure the environmental safety of military facilities;

continue NATO-supported training and professional development of environmental experts of the Armed Forces of Ukraine at the General Adolfoas Ramanauskas Warfare Training Centre, Lithuania;
carry out demining of liberated settlements in Donetsk and Luhansk regions and surrounding areas;

ensure munitions disposal with due regard to the needs of the Ukraine Armed Forces and other military formations in order to sustain their readiness to counter armed aggression against Ukraine.

SECTION II. DEFENCE AND SECURITY ISSUES

2.1. Reforming the Defence and Security Sector of Ukraine

Defense and security reforms in line with NATO principles and standards remain Ukraine’s top priority amid strengthening country’s defense capability, ensuring safety of their nationals, and meeting NATO membership criteria.

Mid-term Goals:

command and control of defence and security sector in line with NATO principles and standards is implemented;

efficient policy, resource planning and management system for the defense and security sector based on modern Euro-Atlantic approaches is implemented;

operational (combat) capabilities of the defense and security sector elements to guarantee state’s defense and security, peace and international security are developed and implemented;

joint logistics system capable of supporting all elements of the defence and security sector of Ukraine is implemented;

professionalization of the defense and security sector elements is enhanced and adequate military reserve is formed.

Priority Tasks for the Current Year:

Ensure the support of the draft Law of Ukraine “On the National Security of Ukraine” (reg. No. 8068) in the Verkhovna Rada of Ukraine;

enhance civil oversight over defense and security sector elements;

enhance mechanisms of civil and public control over elements of security and defense sector as to proper use of available resources, including international assistance;

improve efforts in coordination and implementation of state defense programmes and annual national programmes on NATO – Ukraine cooperation;
delegate authorities to lower command levels being part of decision making process in order to allow the higher leadership concentrate on most critical tasks;

ensure greater personal responsibility of the officials for delivering assigned duties;

develop computer security incidents response system to protect information and state information resources in cyberspace;

increase performance of existing anti-corruption authorities and independent overseeing institutions thus mitigating corruption risks in the activities of defense and security sector of Ukraine;

introduce planning system aligned with Euro-Atlantic principles and approaches in the defense and security sector;

create a medical information system for the defense and security components encompassing all stages of medical evacuation and patient flow management, that will be in line with NATO standards, doctrines and recommendations;

amend regulatory acts defining servicemembers rights and obligations and their interrelations, regulating official activities and introducing time accountability for servicemembers to record time for their operational assignments;

optimize mobilization-related production capacities;

align military ranking system to the universally recognized practices of NATO member states;

improve selection criteria for those eligible to serve under contract.

2.1.1. Democratic civilian control over the defense and security sector of Ukraine

Democratic civilian control over the defense and security sector makes one of the core elements of defense and security reforms in Ukraine.

Mid-term Goals:

improve regulatory environment to execute democratic civilian control over the defense and security sector of Ukraine;

improve performance of public councils at state bodies, which are legislatively mandated to oversee and direct military formations of the defense and security sector of Ukraine;

ensure employment of best practices gained from defense and technology cooperation with NATO in research, development, and engineering activities, as well
as projects on development and upgrading ways and means to counter Russian weapons intelligence and high-precision weaponry.

Priority Tasks for the Current Year:

publication of the White Book by defence and security sector entities of Ukraine;

improve the mechanism of informing the public about state policy in the field of national security and defense of Ukraine;

establish the continuous public information on the results of activities of defense and security sector components of Ukraine;

comply with the provisions of the Strategic Defense Bulletin endorsed by the Decree of the President of Ukraine dated 6 June, 2016 No. 240, on strengthening democratic civilian control over defense forces;

ensure implementation of the top-priority projects of practical cooperation of the security and defence sector components with armed forces of NATO member states in regard to countering Russian weapons intelligence, electronic warfare, and precision weaponry to counter to the armed aggression against Ukraine.

2.1.2. Establishment of a system of state quality assurance for defense products

The state's defense capability depends to a large extent on the quality of defense products.

One of the main ways to improve the quality of defense products in the leading countries is done by introduction of state quality assurance systems, based on international and European principles, as well as the provisions of the NATO quality assurance AQAP publications, which ensure compliance of products with the established requirements.

In this context, a system of state guarantee of quality of defense products in Ukraine will be established in accordance with the NATO Standardization Agreement STANAG 4107.

Mid-term Goals:

establishment of a system of state guarantee of quality of defense products in Ukraine in accordance with NATO standards;

implementation of NATO publications on quality assurance in the AQAP series through the development of legal acts and national standards.

Priority Tasks for the Current Year:
develop and approve the Concept on establishment of a system of state guarantee of quality of products of defense purposes in Ukraine according to NATO standards;

create an authorized agency for state quality assurance of products of defense purposes and to approve provisions regulating its activities taking into account the requirements of NATO quality standards;

study the experience of NATO member states on the state guarantee of quality of defense products;

conduct training for representatives of the authorized agency on state quality assurance, other representatives of the structural units of the military management agencies involved in the execution of works, related to state guarantees of the quality of products for defense purposes;

implement the provisions of the NATO Standardization Agreement STANAG 4107 and AQAP.

2.1.3. Ensuring equal rights and opportunities for women and men in the security and defense sector of Ukraine

Ensuring gender equality in the security and defense sector is a priority and one of the main directions of the state policy in the field of Euro-Atlantic integration in accordance with NATO standards and recommendations.

The National Action Plan for Implementation of the UN Security Council Resolution 1325 "Women, Peace and Security" for the period up to 2020, approved by the Resolution of the Cabinet of Ministers of Ukraine dated February 24, 2016, No. 113, is an effective instrument for introducing gender equality into the components of the security and defense sector of Ukraine.

In order to study the state of affairs with regard to ensuring equal rights and opportunities for women and men in the security and defense sector of Ukraine, a team from “UN Women”, a UN entity for gender equality and empowerment of women, conducted a “Research on Gender Impact in the Security and Defense Sector of Ukraine” in Ukraine in 2017.

According to the results of the study, experts have determined that the state policy of ensuring gender equality in the security and defense sector requires significant strengthening, coordination and strategic planning.

Integrating a gender factor into Ukraine's security and defense sectors is a NATO recommendation and standard.

Mid-term Goals:
integration of the state policy of ensuring gender equality in the process of reforming the security and defense sector;
raising the level of conceptual understanding of gender issues by the leadership and personnel of the components of the security and defense sector of Ukraine;
increasing the necessary scientific potential and gaining practical experience in ensuring gender equality in the security and defense sector of Ukraine at the strategic, operational and tactical levels of governance;
the inclusion of a gender perspective in the system of training and advanced training of personnel in the security and defense sector;
taking into account the gender perspective and ensuring equal rights and opportunities for women and men in the recruitment and promotion of staff in the security and defense sector elements of Ukraine;
improvement of interagency coordination with the purpose of effective implementation of the state policy of ensuring gender equality in the security and defense sector of Ukraine;
improvement of the working conditions and service of women in the components of the security and defense sector of Ukraine.

Priority Tasks for the Current Year:
develop a Strategy for ensuring gender equality in the security and defense sector of Ukraine;
study and implement the experience of Alliance members and partner countries on the modern principles of gender equality in the components of the security and defense sector of Ukraine in accordance with NATO standards and recommendations;
raise the gender awareness of the personnel and leadership of the components of the security and defense sector of Ukraine;

improve the legal and regulatory framework for the observance of the principle of equal rights and opportunities for women and men in the security and defense sector;
intensify the involvement of women in peacekeeping processes in Ukraine and abroad;

establish the Institute of gender advisers into the components of the security and defense sector of Ukraine;
enforce continuous informing the public of Ukraine on the implementation of the principles of gender equality in the components of the security and defense sector of Ukraine in accordance with NATO standards and recommendations;

monitor the observance of the principles of gender equality in the components of the security and defense sector of Ukraine, and to ensure that it is conducted on a regular basis.

2.1.4. Social protection of service members and their families

The social protection of service members, as well as members of their families is the state's primary task.

The introduction of the experience of NATO member states in the field of social adaptation, training and psychological rehabilitation of service members is one of the priority areas for interaction with the Alliance.

Mid-term Goals:

establishment of a national system of medical, physical, psychological rehabilitation, social and professional adaptation of retired and eligible for retiring service members and members of their families in accordance with NATO approaches;

implementation of the NATO UKR Military Career Transition Trust Fund, as well as the NATO UKR Medical Rehabilitation Trust Fund;

improvement of the social protection system of the NCO staff on the basis of socially correct, transparent and stable policy in accordance with NATO's general practice;

professional training of specialists in prosthetics and physical rehabilitation in accordance with the approaches of the leading EU nations.

Priority Tasks for the Current Year:

implement programs aimed at physical and psychological rehabilitation, social and professional adaptation of combatants, servicemen and retired persons, physical rehabilitation (prosthetics) of service members wounded during the antiterrorist operation, measures of ensuring the national security and defence, ceasing and deterrence of the armed aggression of the Russian Federation in certain areas of Donetsk and Luhansk oblasts, at the expense of the State Budget of Ukraine and corresponding international programs;

study the issue and prepare substantiated proposals on the possibility of changing the system of payment for service members from the existing model "position - military
rank - years of service" to the model "military rank - years of service ", which is used in NATO member states;

eliminate the disproportion in the level of financial support of officers and NCOs in the part of the partial imposition of the tariffs of NCO and officers in accordance with the approaches adopted in the NATO member states.

2.1.5. Reforming the Armed Forces of Ukraine

Reformation and development of the Armed Forces of Ukraine are ongoing in the following core areas:

- optimization of its structure and number;
- command and control improvement;
- defense planning improvement;
- providing capabilities of responding to military threats;
- restoration of armaments technical readiness, modernization and stockpile replacement;
- forces training system improvement; reorganization of the system of operational (combat) and logistics support;
- building the system of strategic communications, information and cyber security of forces;
- gradual approximation to NATO standards in terms of training, technical equipment and comprehensive support.

Mid-term Goals:

- the function of force generation is separated from the function of force employment;
- transparent and efficient resource management using modern Euro-Atlantic approaches is implemented;
- military intelligence system of the Armed Forces of Ukraine, taking into account NATO principles and standards, is established;
- integrated logistics system is established and integrated medical support system is improved, in line with NATO standards;
- Special Operations Forces of AFU developed according to NATO doctrine and standards;
capabilities of military units and subunits of information (cyber) operations are developed;

modernize the aviation and the air defence system for the Air Forces of the Armed Forces of Ukraine;

development of the Naval Forces of the Armed Forces of Ukraine and the necessary infrastructure for stationing thereof, ensuring the state sea cost defence;

strengthen combat potential of the missile troops and artillery of the Land Forces of the Armed Forces of Ukraine, adopt modern missile systems manufactured in Ukraine;

gradual increase in the number of modernized and new types of weapons and military equipment;

professionalize and establish a necessary military reserve;

preserve and enhance the personnel capacity, increase the level of national social guarantees for the servicemen, introduce an efficient mechanism to provide housing for the servicemen of the Armed Forces of Ukraine;

improve the principles of mobilization preparation and mobilization;

improve infrastructure of military deployment locations and home bases of troops (forces) taking into account the need of a permanent military presence in the east and south-east of the state;

ensure maximum interoperability between the Armed Forces of Ukraine and Allies' armed forces by way of introducing the North Atlantic Alliance standards;

carry out research and development work, projects for the development and modernization of countermeasures against intelligence and high-precision weapons of the Russian Federation, taking into account the experience of defense and technical cooperation with NATO.

Priority Tasks for the Current Year:

continue activities to reform the General Staff of the Armed Forces of Ukraine and move it to the new J-structure;

ensure development of Special Operations Forces, development of their doctrinal documents on training, combat employment and sustainment;

continue the increase of capabilities of Ukrainian Navy;

reform Military Law-enforcement Service in the Armed Forces of Ukraine into Military Police.
2.1.6.1. Improving the C3 system

Enhance the efficiency of the command and control (C2) system of the Armed Forces of Ukraine by way of:

- introducing NATO standards, doctrine and recommendations in the area of automating management, administrative procedures and military management;
- modernizing and adopting modern digital technologies for the information and telecommunications networks and communications systems of command centres;
- re-equipping the field (mobile) communications component with digital equipment with the level of jamming protection and security that meets NATO standards;
- receiving rapid access to the aerospace intelligence data;
- developing cyber security capabilities.

Mid-term Goals:

- establish operational (combat) C4ISR and DRMIS systems;
- develop the informational infrastructure and equipping command centres of the Armed Forces of Ukraine;
- transition to the digital communications system, re-equipment of fixed and mobile communications components with modern communications systems and complexes;
- roll out the information protection and cyber defence system in the information and telecommunications systems of the Armed Forces of Ukraine;
- improve (upgrade) the air space communications and surveillance system taking into account national normative documents as well as NATO interoperability standards;
- ensure interoperability between national automated (information) systems and the NATO information and telecommunications environment;
- adapt national software to NATO standards and principles;
- improve national capabilities for geoinformational (mapping) support for the C2 bodies and units of the Armed Forces of Ukraine in order to integrate the automated (information) systems to the similar NATO systems on various levels.

Priority Tasks for the Current Year:

- ensure implementation of the practical projects of the NATO Trust Fund to improve command and control, communications and information sharing system of the Armed Forces of Ukraine based on the results of research of the system of
communications and automation of C2 of AFU troops conducted by NATO experts in 2016;

- ensure the priority supply of AFU with modern fixed and mobile communications equipment, including secure communications equipment, using international assistance;
- ensure improvement of operational (combat) C4ISR system.

2.1.6.2. Reforming AFU logistics and medical support systems

The goal of reform is to establish a unified efficient logistics and supply system for the defence forces, introduce modern systems and technologies for comprehensive support of troops (forces), automation of the processes of management and accounting of weapons, military equipment, military-technical property, missiles, ammunition and materiel in accordance with NATO guidelines, standards and instructions.

The logistics support will be based on Joint logistics centres as agencies that support forces (troops) with materiel and technical means based on the territorial principle, irrespective of their subordination.

Establishment of a new corresponding AFU logistic "J" structure of C2 bodies will be continued.

The main goal of reforming medical support system is to establish defence forces medical support system capable to contribute to interoperable medical capabilities during joint operations with NATO. Military medical services will introduce modern technology of medical assistance and treatment of the injured in line with standards, clinical pathways and other health care standards of NATO nations.

A system of medical rehabilitation will be established which will ensure recovery of physical, psychological and social functions of service members to return to military service duties.

Mid-term Goals:
- adapt the regulatory framework to NATO standards in the areas of functioning of the logistics and medical support systems for the Armed Forces of Ukraine, introduce NATO standards (guidelines) on operational logistics support planning and a reporting procedure;
- develop NATO compatible national systems of defence standardization and codification of military items;
- create a unified defence resources management information system (DRMIS);
improve the medical service management system and AFU military medical institutions network in line with NATO principles;

purchase software and hardware, provide training in order for the medical and logistics personnel of the Armed Forces of Ukraine to acquire skills in the MEDICS, MIMS, NATO ADAMS, CORSOM, EVE systems as well as LOGREP, modern electronic patient and trauma registries;

ensure education, professional development and internship for logistics, standardization and medical service officers of the Armed Forces of Ukraine at respective NATO establishments and organizations;

introduce within the operations of the AFU medical services modern technologies of medical service and treatment of wounded in line with medical aid standards, clinical pathways and other healthcare standards adopted in NATO member states, up-to-date scientific achievements;

upgrade equipment of the mobile hospitals in order to achieve NATO interoperability and transition to a modular structure;

provide the medical service with the means for search for the wounded, medical and aeromedical evacuation vehicles, in particular armoured ones, modern modular kits to provide proper medical care and treatment, communication and automated management systems to provide necessary medical support within the deadlines set in NATO nations.

Priority Tasks for the Current Year:

continue with implementing activities within the framework of the NATO-Ukraine Logistics and Standardization Trust Fund;

complete Ukraine’s transition to the second level of participation in the NATO codification system;

upgrade material and technical facilities of military medical establishments and medical units of military units (task forces);

establish a unified management agency for medical support of training and employment of troops (forces);

improve rehabilitation facilities and equipment of Ministry of Defense of Ukraine healthcare institutions;

ensure participation of AFU medical service representatives in international events within the framework of NATO-Ukraine Individual Partnership Program, as well as in international training courses on medical support, and internship at military healthcare facilities of the leading countries of the world, field medicine trainings.
2.1.6.3. Technical compatibility in weapon systems, military and special-purpose equipment

Major efforts will focus on the implementation of the provisions of the NATO-Ukraine Defense Co-operation Road Map on defense and technical cooperation, the implementation of NATO standards in order to achieve technical compatibility with NATO member states in the design, production, testing and repair of armaments, military and special equipment, other technical means.

Mid-term Goals:
creating favorable environment to enhance capabilities of the defense forces of Ukraine and for them to achieve interoperability with NATO forces defense-wise and technology-wise;
professional development of the personnel involved in NATO cooperation in the defense technology field;

Priority Tasks for the Current Year:
continue cooperation within the framework of the working groups of the Conference of National Armaments Directors (CNAD), NATO Smart Defence projects, NATO Industry Advisory Group (NIAG) projects and other initiatives/projects;
resume Ukraine’s systemic participation in NATO Science and Technology Organization (STO).

2.1.6.4. Enhancement of the effectiveness of the personnel management system

Built on NATO personnel policy principles, the modern personnel management system will promote quality manning of AFU with trained personnel and reduction of corruption risks in the personnel work through effective career management of professional servicemen, introducing transparent and fair system of selection of candidates and their appointment to positions and development of automated control systems in line with NATO approaches.

Mid-term Goals:
achieve reasonable ratio between categories of personnel of the defence forces;
man the Armed Forces and other military formations according to mixed and extraterritorial principles, with a gradual increase in the number of contracted privates and NCOs;

create an effective career management system of military personnel; introduce a transparent and fair system of recruitment, arrangement and appointment of personnel;

overcome tendency of insufficient staffing of junior officers positions.

Priority Tasks for the Current Year:

ensure the implementation of the Concept of Military Personnel Policy in the Armed Forces of Ukraine for the period up to 2020, approved by the order of the Ministry of Defense of Ukraine dated 26 June 2017 No. 342;

ensure support of the draft law "On Amendments to Some Laws of Ukraine Regarding Military Ranks of Military Personnel" (Reg. No. 6372) in the Verkhovna Rada of Ukraine;

continue the formation of professional NCOs, as required by the Concept for Creation and Development of Professional NCOs of the UAF, approved by the order of the Ministry of Defense of Ukraine dated 26 April 2017 No. 290.

2.1.6.5. Enhancement of Military Education and Personnel Professional Development

Main focus is placed to bring the content of education and training of military specialists in line with the needs of the defense forces.

The improvement of the military education system is being continued through the introduction of advanced NATO member states training methods, as well as distance learning technologies.

Cooperation within the framework of the implementation of the NATO Defence Education Enhancement Programme (DEEP) continues.

Mid-term Goals:

implementation of NATO standards for individual training and professionalization of personnel;

developing of educational qualifications and curriculums for military specialists at all levels and levels of education in accordance with NATO standards;

professional and language training of civilian personnel of the Ministry of Defense of Ukraine;
training of military tactical level specialists in the naval educational institutions of NATO member states;

optimize the network of higher military educational institutions (scientific and educational centers), military educational units of higher educational establishments and educational centers;

training NCO instructors on study subjects and combat survival systems.

Priority Tasks for the Current Year:

improve the educational and material base of higher military educational institutions (scientific and educational centers), military educational units of higher educational establishments and educational centers, practical orientation of training;

ensure the implementation of measures for the establishment of the Defense Management School on the basis of the National Defense University of Ukraine;

improve the system of training of scientific and scientific-pedagogical personnel of higher military educational institutions;

improve the efficiency of language training of AFU service members.

b) 2.1.6.6. Improvement of the Military Training System
Ensuring Forces Interoperability

Troops (forces) will be trained with due consideration of the lessons learned during the Armed Forces of Ukraine preparation and deployment in the ATO in certain areas of Donetsk and Luhansk regions.

Training and certification will be carried on for units of the Armed Forces of Ukraine selected (or to be selected) to join the Combined Operational Forces and Capabilities Fund within the framework of the NATO Operational Capabilities Concept (OCC) Evaluation and Feedback (E&F) Program.

Instruments of the PARP (Planning and Review Process) will be applied to designated units as well as to the entire Armed Forces of Ukraine (transition from Partnership Goals to Capabilities Targets) in order to bring Ukrainian defense planning closer to the NATO standards to the fullest extent possible.

Collective airspace security, information cooperation and air situation data exchange will continue into the future.

Mid-term Goals:

deploy NATO potential under the PARP, Connected Forces Initiative, Partnership Interoperability Initiative as well as joining the Enhanced Opportunities Program;
establish professional tactical level trainer’s corps (observer/controller);
build up capacities of the battle simulation centers;
join the NATO Regional Air Space Security Program;
enhance the UAF troops and units’ interoperability by engaging them in multinational NATO exercises, including the NATO Response Force exercises;
combine national (multinational) military exercises in Ukraine with NATO exercises;
ensure development of training center capabilities of the Armed Forces of Ukraine.

Priority Tasks for the Current Year:
achieve operational interoperability of identified assets of the Armed Forces of Ukraine within the framework of the NATO Operational Capabilities Concept (OCC);
built up operational capabilities of the assets involved in routine rotation in the NATO Response Force;
ensure achievement of Partnership Goals set for the Armed Forces of Ukraine within the framework of Ukraine’s participation in the PARP;
participate in the NATO and NATO-member military exercises which are open for the partner states;
develop and improve infrastructure of the training ranges and training centres of the Armed Forces of Ukraine;
carry out the pilot project under the NATO Air Space Security Regional Program;
ensure data exchange with NATO under the Air Space Situation Data Exchange;
bring funds, equipment and training facilities of the training centres of the NCO corps in accordance with the requirements of the NATO member states;
introduce the three-level system of training of instructors of the Armed Forces of Ukraine;
introduce a system for the training of enlisted service members by the basic general soldier course accepted principles and approaches in the NATO member states.

2.1.7. Reforming the Ministry of Internal Affairs of Ukraine
The purpose of development of the Ministry of Internal Affairs of Ukraine (MIA) is to improve the system of shaping and enforcing policies on law enforcement, state border defense, migration activities, and civil defense.

Mid-term Goals:

- consolidate defense and security sector components in an effort to fulfill law enforcement tasks and ensure adequate crisis response in case of threat to national security;
- coordinate efforts of the state agencies directed and managed by the Cabinet of Ministers of Ukraine through the Minister of Internal Affairs of Ukraine;
- increase public trust in law enforcement agencies and foster effective public outreach both with citizens and local communities;
- improve ways and techniques to carry out democratic civil control and public affairs;
- implement planning system, transparent and effective resources management based on the state forecasting and strategic planning for agencies within the Ministry of Internal Affairs of Ukraine;
- introduce valid mechanisms to implement gender policy in the agencies within the Ministry of Internal Affairs of Ukraine;
- implement European system for training and advanced training of law enforcement agencies.

Priority Tasks for the Current Year:

- reform agencies within the Ministry of Internal Affairs of Ukraine, foster cooperation with defense institutions of NATO member states on countering modern threats and challenges;
- ensure achievement of the Partnership Goals as part of Ukraine’s participation in PARP;
- participate in development of capabilities pertinent to strategic communications and countering hybrid threats;
- implement the UN Security Council Resolution No. 1325 Women, Peace and Security;
establish a network of gender advisors within the Ministry of Internal Affairs to coordinate, monitor, and assess gender policies;

continue development of cyber defence capabilities;

adopt integrity building principles in the Ministry of Internal Affairs of Ukraine in compliance with European standards;

improve the professional training of personnel of the Ministry of Internal Affairs of Ukraine;

proceed with development of the medical service of the Ministry of Internal Affairs of Ukraine;

participate in international programs aimed at physical and psychological rehabilitation, social and professional adaptation of combatants, police officers, and servicemembers in the agencies of the Ministry of Internal Affairs.

2.1.8. Development of the National Guard of Ukraine

Key development areas include control and communication systems, resource planning and management, operational capabilities, logistics and medical support improvement, professionalization and reserve force formation.

Mid-term Goals:

develop effective command and control system and ensure its interoperability with other defense and security sector components and peer C2 bodies of the NATO member states;

establish cyber security system;

equip military bases with modern and retrofitted weapons and military equipment, impact munitions and special-purpose equipment in line with the NATO standards;

implement effective planning system, transparent and effective resources management as part of state’s forecasting and strategic planning system;

training system improvement; establish transparent and effective personnel selection and promotion system;

acquire capabilities necessary to collect intelligence to be used by the National Guard of Ukraine and other defense and security sector components;

develop effective logistics and medical support system;
build adequate capacities to provide psychological support and assistance to service members;
form and sustain reserve forces;
develop strategic communications.
Priority Tasks for the Current Year:
restructure C2 bodies into new organizational and staff structure to bring it closer to the one adopted in military agencies of NATO member states;
upgrade communications system;
establish mobile command and control elements in operational territorial formations and military bases;
initiate the creation of information resource management;
develop technical capabilities necessary to counter cyber threats;
repair, retrofit, procure new weapons and military (special) equipment;
meet Partnership Goals as part of participation in the Planning and Review Process under NATO Partnership for Peace Program;
develop collective and individual training standards;
 improve educational resources taking into account personnel and units training requirements;
develop professional NCO Corps;
develop capabilities of law enforcement units to carry out stability operations (police actions);
introduce transparent and impartial personnel selection, distribution, and assignment procedures;
design an electronic data base to account for personnel, reservists, and military promotion;
draft a project to develop National Guard of Ukraine Logistic Center against the NATO standards and initiate its start;
design management system for medical support and medical service re-equipment in accordance to the NATO standards and principles;
improve military and medical training;
develop programs and introduce interdepartmental system to provide psychological support and rehabilitation for the National Guard servicemembers with a focus on prevention and treatment of combat stress and return to duty;

develop and implement programs and techniques of personnel medical rehabilitation;

proceed with standardization and certification of the psychological support service, improve professional competencies of military psychologists, introduce supervision, attestation, classification, and constant education system for military psychologists;

study and adopt lessons learned by the NATO member states in forming and sustaining deployment ready reserve forces;

design strategic communications system;

improve language training of the service members;

ensure that the National Guard of Ukraine representatives can enroll to NATO and its member states’ educational institutions, particularly under Ukraine-NATO Individual Partnership Action Plan.

2.1.9. Development of the National Police of Ukraine

The development of the National Police of Ukraine shall be aimed to ensure that it is capable of protecting human rights and freedoms, fighting crime, maintaining public order and security.

The formation of Cyber Police Department of the National Police of Ukraine is continued. It will have technical and professional capabilities to instantly respond to cyber threats. In accordance with the best European and global standards, it will also conduct international cooperation to neutralize transnational criminal groups in this area.

Mid-term Goals:

effective coordination and smooth cooperation of agencies and units;

optimize the structure and functional organization;

establish effective cooperation of the National Police with the public and local communities, and increase the role of civil society institutions in ensuring the human and social rights and freedoms;

increase capabilities to combat crime and maintain law and order;
improve the infrastructure of stationing places of the units taking into account their assignments;

study the experience of peer agencies in the NATO member states in organizing counter-cybercrime activities;

ensure interoperability between national automated (information) systems with information and telecommunications environment of law enforcement agencies of the NATO member states;

improve the system of logistics support;

introduce the practice of studying, advance training and internship of the police officers in the respective institutions, agencies and organizations of the NATO member states;

harmonize Criminal and Procedural Code of Ukraine in line with the EU standards in terms of implementing regulations of the Convention on Cybercrime ratified by the law of Ukraine dated 7 September, 2005, No. 2824-IV;

ensure effective internal security and internal control within police authorities, optimized distribution of priority assignments in specific field; and ensure comprehensive approach to their deliverance.

Priority Tasks for the Current Year:

enhance capabilities of situation centers network within the main directorates of the National Police of Ukraine in regions and in the city of Kyiv;

man up the patrol units and train and upgrade professional skills of the patrol officers;

continue creating traffic police units;

continue with creation and bringing up to the full strength tactical response groups of patrol police within the Patrol Police Department;

proceed with formation of rapid response units of the KORD (Rapid Response Corps);

create an automated information system to process data on road safety crimes;

complete the establishment of a single automated network of contact centres "102";

reform detention centres in accordance with the European standards, in particular by implementing an integrated information system Custody Records to monitor all the actions of the police officers taken in relation to or with participation of the detainees in order to avoid violations of their constitutional rights;
continue reforming units, particularly by introducing the Detective Service;
implment a system of digital trunked radio (DIMETRA) by the TETRA radio communication IP standard;
establish joint units training for the National Police of Ukraine and other law enforcement agencies;
provide the English language courses for the personnel;

using available funds from the NATO Trust Fund and international assistance, equip and upgrade technical resources of the Cyber Police units with advanced telecommunication networks required to conduct full-cycle investigational (search) activities in the course of pre-trial and special investigation of cybercrimes within the purview of the Cyber Police;

hold special field-related trainings for the Cyber Police units to upgrade professional skills in core areas of official activities and adopt best practices in countering cyber threats through international assistance and NATO Trust Funds capabilities;
prioritize supply of telecommunications networks firstly to the units with vertical subordination using international assistance and NATO Trust Funds capabilities;

continue with upgrading equipment and infrastructure of National Police units in particular using international assistance;
continue efforts on creation corruption prevention and combating system;

proceed with efforts aimed at refining regulatory and legislation framework with regard to internal security and control in police agencies, further streamlining of institutional, staff, information and analytical as well as material support capabilities of internal security units of the National Police of Ukraine.

2.1.10. Development of the State Border Guard Service of Ukraine

The goal of the development of the State Border Guard Service of Ukraine is to minimize threats to border security, ensure implementation of strategic course of Ukraine towards integration into the European Union and Euro-Atlantic security environment, strengthen its role in countering trans-border and transnational crime.

Ukraine intends to further develop the state border and its infrastructure in accordance with European criteria.

Mid-term Goals:
implement the Strategy of Development of State Border Guard Service of Ukraine approved by the Regulation of Cabinet of Ministers of Ukraine as of 23 November 2015 № 1189-p;

implement the Action Plan to implement the Integrated Border Management Concept endorsed by the Regulation of the Cabinet of Ministers of Ukraine as of 28 October 2015 № 1149 and approved by the resolution of the Cabinet of Ministers no. 626-p of 31 August 2016.

Priority Tasks for the Current Year:

- modernize the system of guarding the state border taking into account modern challenges and threats, ensuring the development of its informational, operational, technical and physical components;
- continue the formation and deployment of rapid reaction units, equipping them with modern models of weapons, combat and other military equipment;
- improve the HR management systems in the State Border Guard Service, proceed with implementation of BI principles in accordance with European standards;
- continue the practice of exchange of open, impersonal statistics with peer structures of neighbouring countries and joint threat analysis in the border domain;
- continue the formation of a modern system of logistics and efficient management of material resources;
- continue the modernization of departmental information and telecommunication systems.

2.1.11. Development of the State Migration Service of Ukraine

Reform of the State Migration Service of Ukraine is primarily conditioned by the need to increase the efficiency of the implementation of tasks entrusted to the service and the introduction of modern transparent procedures for providing high-quality services, overcoming of negative phenomena, in particular corruption.

An important area of development is the strengthening of the state's ability to counteract illegal migration, due to the growing number of migrants in general, in particular, in the EU states.

Mid-term Goals:

- create a unified secure e-document circulation system with unified data bases;
- further improving the procedures for issuing identity documents, confirm the citizenship of Ukraine or the special status of a person.
Priority Tasks for the Current Year:

continue development of the national system of identification of citizens of Ukraine, foreigners and stateless persons;

introduce trainings for employees involved in work with the national system of identification of citizens of Ukraine, foreigners and stateless persons, in particular the practice of using new electronic tools for identification of a person;

ensure the development of capabilities to identify corruption risks arising from the functioning of a national system for the identification of Ukrainian citizens, foreigners and stateless persons, to ensure the reorganization of the internal control mechanism, in particular by organizing anti-corruption trainings for its employees;

continue the phased transition to the operation of the Data Center and decision-making in real time;

continue measures to deepen professional training;

improve the regulatory framework of the State Border Guard Service of Ukraine, in particular by developing a draft Migration Code of Ukraine.


Underway is implementation of the Strategy to Reform the State Emergency Service of Ukraine approved by the Resolution of the Cabinet of Ministers of Ukraine No.61-p as of January 25, 2017. This Strategy will facilitate optimization of the Service amid decentralization efforts, reforming national security and defense system, increase performance of the Service’s C2 bodies and units in effective countering of natural and man-made threats to national security, ensure proper emergency and fire safety of the public and economic entities while reducing administrative influence on businesses on the part of regulatory agencies and creating favourable investment climate in Ukraine.

Continued efforts are taken to pursue state policy in the area of civil defense, firstly in humanitarian demining and clearing of Eastern territories of Ukraine from explosive ordnances and substances including improvised explosive devices planted by illegal military formations in the combat areas; ensuring management of activities of the unified system of civil defense of the public and territories, search and rescue, man-made disaster and fire safety; strengthening national security in the area of risk assessment for potential emergencies; deepening international cooperation in prevention and remediation of emergencies.

Mid-term Goals:
improve the unified state civil defense system taking into account reforming of the State Emergency Service of Ukraine, local self-government and territorial authorities of Ukraine;

improve efficiency of first response and comprehensive emergency management by establishing and developing fire and rescue units (fire units) of local and volunteer fire departments and volunteer civil defense formations;

protect population and territories from threats and potential man-made, natural and military emergencies;

enhance civil defense by adopting NATO’s best practices and approaches in strategic communications in case of emergencies;

collaborate with NATO within the framework of NATO-Ukraine Comprehensive Assistance Package.

Priority Task for the Current Year:

amend regulations and bylaws on distribution of civil defense functions to prevent duplicating on regional and local levels of central executive agencies, local self-government taking into account reforming of local self-government and territorial authorities in Ukraine;

promote and strengthen cooperation with NATO in strategic communications in cases of emergencies;

ensure participation in international exercises, seminars and other practical training events within the framework of cooperation with NATO, EU and other international organizations;

continue cooperation with foreign peer institutions as part of bilateral cooperation agreements on emergencies prevention and remediation;

provide the English language training for the Service employees.

2.1.13. Reform of the Security Service of Ukraine

The reform is carried out within the framework of transformation of other components of the security and defense sector of Ukraine to create an effective system for neutralizing threats to Ukraine's national security, achieving and sustaining their capacities and readiness to fulfill their assigned tasks and effectively using the resources available in the state.

The purpose of the reform is to create an effective, dynamic and flexible management of the Security Service of Ukraine, staffed by highly skilled professionals, equipped with modern material and technical means; bringing tasks, functions and
directions of its activity in line with the current needs of protecting human rights and freedoms, citizens, society and the state from external and internal threats.

**Mid-term Goals:**

- implement reforms in accordance with conceptual legal regulations;
- ensure an effective response to the challenges and threats to the national security, taking into account the experience and possibilities of cooperation with foreign partners.

implement provisions of the Concept of the Reform of the Security Service of Ukraine on the basis of the corresponding action plan;

improve the legislation on the activities of the Security Service of Ukraine;

improve mechanisms of democratic civil control over the activities of the Security Service of Ukraine;

determination of the most expedient scheme of control of counter-intelligence support of the Armed Forces of Ukraine and other military formations after the completion of the antiterrorist operation;

the gradual demilitarization of the Security Service of Ukraine and the establishment of an optimal balance of military and civilian posts in its structure in accordance with changes in the security environment of Ukraine;

creation of the personnel management system taking into account the best practices of foreign partners;

optimization of the number, improvement of selection mechanisms, including competitive recruitment, and staffing;

improvement of the system of training, retraining and professional development of personnel;

raising the level of trust in the special service and implementing an effective communication strategy to inform the public about the activities of the Security Service of Ukraine.

**Priority Tasks for the Current Year:**

in the prescribed manner prepare the Concept of the Reform of the Security Service of Ukraine and the corresponding action plan;
implement an agreed process of reforms of the national security sector, to establish cooperation with the security institutions of foreign states in order to counteract the new challenges and threats;

develop proposals to the current legislation on improving the activities of the Security Service of Ukraine;

continue implementation of the PG determined by the SSU as part of PARP to develop a national cyber defense system;

ensure participation in international educational seminars, conferences, trainings in leading educational centers of Ukraine and NATO member states in order to improve the level of professional training and study the experience of implementation of reforms.

2.1.14. Development of the State Special Communications and Information Protection Service

The development of State Special Communications Service will ensure further improvement of systems, networks and special communications systems based on modern telecommunication technologies, methods and means of cryptographic and technical protection of information.

Mid-term Goals:

develop and implement state policy in the field of cyber defense of public electronic information resources, information that must be protected according to the law, critical information infrastructure and its individual objects, ensure state control in this area;

ensure establishment, further development and continuous functioning of the National telecommunication network;

ensure sustainable and safe functioning of special communication system in peace time, under condition of emergency, and during special period;

upgrade the legislation concerning special information and telecommunication systems, cryptographic and technical information protection taking into account the NATO norms and standards;

develop and improve the cryptographic and technical protection of information in line with NATO standards;

audit the vulnerability of the protection of information and telecommunication systems and web-recourses of the critical information infrastructure facilities;
implement an effective control over the cryptographic and technical protection of NATO restricted information in public authorities of Ukraine;

ensure interaction with NATO within the framework of provisions of NATO Comprehensive Assistance Package for Ukraine;

develop the system of monitoring of the status of information safety as a component of the national security system.

Priority Tasks for the Current Year:

ensure control over the cryptographic and technical protection of NATO classified information in public authorities of Ukraine;

improve the mechanism of monitoring of the status of information safety;

ensure proper functioning of the state center for cyber defense and countering cyber threats as a component of the national system of cyber security;

ensure security of public e-information resources;

ensure further develop and functioning of the National telecommunication system;

organize the interaction of cyber defense systems in the security and defense sector to create a mechanism for the effective exchange of information and experience.

2.1.15. Development of the State Special Transport Service

The goal of development of the State Special Transport Service is to build mobile Service with modern equipment that meets NATO standards to ensure sustainable operation of transport in peacetime and during a special period, acquire basic special capabilities for a guaranteed repulse of the armed aggression, professionalize and create the necessary military reserve.

Mid-term Goals:

improve the system of crisis planning and defense management, implement management standards of NATO nations, ensure constant readiness of management bodies to perform tasks, take part in regular exercises and training;

improve the principles of employment and training of forces for a special period;

ensure a high level of training of the State Special Transport Service personnel, and coordinate units to perform tasks at transport infrastructure facilities;

implementation of NATO's planning standards;
reforming the mobilization and mobilization training system in the field of transport on the basis of basic European approaches and taking into account the experience gained.

Priority Tasks for the Current Year:

equip units of the State Special Service of Transport with military and special vehicles;

ensure the training of the personnel reserve of the State Special Transport Service under the program of training reserve officers for military specialties that determine the combat capability of formations and military units.

2.1.16. Reform of Intelligence Agencies of Ukraine

Reform of the intelligence agencies of Ukraine is carried out in the framework of the implementation of the National Intelligence Program 2016 – 2020 with aim to develop the state intelligence capacity.

Mid-term Goals:

increase the effectiveness of management over intelligence agencies, coordination of their activities and enhancing their interaction for execution of the prioritized tasks;

unify certain resources and technologies, weapons and special equipment, buy new models of technical devices for intelligence purposes and bring them into line with the standards of NATO member states;

create a single information space within the intelligence system of Ukraine, increase interaction between the actors of the system, particularly involving the coordination agency on intelligence activity;

increase the professional level of the intelligence agency personnel, improve the system of vocational training in the intelligence sector Ukraine, develop the system of social and legal protection of employees of intelligence agencies and their families;

improve the funding mechanisms and monitor the use of funds.

Priority Tasks for the Current Year:

complete the revision and submit the draft Law of Ukraine "On Intelligence" in accordance with the established procedure to the Verkhovna Rada of Ukraine;

create situational centers in intelligence agencies as elements of a national system of decision support;
create a united information system of Ukrainian intelligence agencies, as well as systems for detecting threats to Ukraine's national security, scenario analysis, forecasting and modeling of crisis situations.

2.1.17. Development of the Staff of National Security and Defence Council of Ukraine

The purpose of the further development of the NSDC Staff is to help ensure reliable and sustainable management over the security and defence sector of Ukraine in peacetime and during a special period, as well as coordinate and effectively control the activities of components of the security and defence sector of Ukraine.

Mid-term Goals:

help to increase the effectiveness and agility of the actions taken by the NSDC to coordinate and control executive authorities in the national security and defence area;

provide conditions for the Secretary of the NSDC to effectively perform his authorities to organize the work of the Supreme Commander-in-Chief HQ, if established;

introduce a system to monitor, analyze, forecast, simulate and support the decision making in the area of national security and defense according to uniform methodology developed with the capacities of the Main Situation Centre of Ukraine;

enhance software and hardware, communication, organizational and staff capacity of the Main Situation Centre to provide information and analytical support of activities of the NSDC Staff in coordination and oversight of activities of executive government agencies, law-enforcement agencies and military formations, within the area of national security and defense, during the peace-time, during special period, including under condition of war-time, under condition of emergency and crisis situations, which threat Ukrainian national security;

assist in increasing the level of strategic management in the area of national security by setting up a unified system of situation centers of the public authorities in the security and defense sector as well as other public authorities; ensure their efficient coordination with use of the capabilities of the Main Situation Centre; establish conditions to ensure its interaction with NATO Situation Centre (SITCEN);

connect the unified automated management system of the Armed Forces of Ukraine to the Main Situation Centre to operate in the framework of the single management system of the security and defence sector;
ensure cyber protection of the network of situation centres in the country by introducing effective actions and methods to protect information in situation centres during its reception, processing, transfer and storage;

provide situation centres with mobile deployable communication systems to receive and transmit operational information directly from the ground;

introduce a system of sustainable support of security and defence sector components, academic institutions and production enterprises of the defence industry with the information about world achievements in science, engineering and technologies, armament development, military and special equipment;

ensure the development of a network of situation centres of the security and defence sector as a comprehensive organizational and technical complex equipped with dedicated hardware and software and unique information and communication equipment to improve the quality of information and analytical support and minimize the time needed for making important management decisions.

Priority Tasks for the Current Year:

complete connection of the situation centres in the components of the security and defence sector to the Main Situation Centre and building a unified information exchange network;

enhance hardware, software, organizational and staff capabilities of the Main Situation Centre of Ukraine.

2.1.18. Reform and Development of Defence Industry of Ukraine

The transition to NATO standards, building security and defence sector and the defence industry meeting the best practices of the leading European states and the Alliance members is the main task for Ukraine today.

The main goal for the development of the defence industry is to establish conditions to take the defence industry of Ukraine to a brand new level of production of weapons and military hardware to meet the needs of the Armed Forces of Ukraine and other military formations and law enforcement agencies established in line with the law of Ukraine that would enable to set up an integrated system able to reproduce and function on the principle of balance.

Establishment of the public private partnership mechanism is also expected.
The introduction of new technologies, integrating them with time-tested best practices, initiation and development of joint projects for the development and production of modern weapons and equipment with NATO countries will facilitate growing potential to enhance the export attractiveness of the products made by Ukrainian producers.

Ukrainian companies will develop modern weapons and equipment both as within closed-loop production cycles and in cooperation with foreign partners.

To implement the projects on creation of modern weapons systems, only leading international and European standards, firstly NATO standards, that are based on advanced technologies and innovative engineering practices should be observed.

There is an urgent need to ensure the development of the defence industry with a view to equipping the Armed Forces of Ukraine and other military formations with highly effective weapons and equipment that meet NATO standards; to use the best modern global technologies, technical standards for the development and ensuring of technical applicability of the weapons and military equipment in context of preparing the AFU and other military units to repel the armed aggression against Ukraine.

Mid-term Goals:

develop the defence industry to equip the Armed Forces of Ukraine and other military formations with highly effective weapons and equipment that meet NATO standards;

gradually move to the production of components and spare parts for weapons and military equipment that meet NATO standards in the context of import substitution measures and the scheduled move from weapons and military equipment produced in the former USSR to modern ones, in particular those made in the framework of international cooperation;

ensure the application of experience gained in the framework of military-technical cooperation with NATO in the course of implementation of the relevant R&D activities and projects to develop and modernize the means to counter technical intelligence and high-precision weapons of the Russian Federation;

restore the normal operation and extend the service life of the resources, modernize, establish new systems and unify types of weapons and military hardware of the Armed Forces of Ukraine and other military formations and law enforcement agencies as well as to build and restructure the defence industry on a system-based approach;
prepare and/or improve regulations to raise efficiency of military-technical policy, develop the defence industry, weapons and military equipment in line with appropriate EU and NATO principles and standards;

improve standardization, unification and quality control systems within the area of defense products manufacturing, based on leading world countries experiences;

develop and introduce national standards (technical guidances) of weapons and special equipment for all the components of defence forces;

prepare and set up the series production of the modern high-tech weapons and military equipment;

introduce new technologies, develop basic and critical technologies;

raise domestic output of critical components and materials, be fully independent from the Russian Federation in the production of weapons and military hardware;

deepen cooperation with leading companies in the EU and US to purchase and use of certain high-tech subsystems to improve technical characteristics of the Ukrainian defence products;

cooperate with defence enterprises and companies from different countries to develop and produce new weapons and military equipment to meet the needs of the AFU;

gradually introduce NATO technical standards related to the use of modern technologies into the Ukrainian defence industry;

ensure the production of weapons and military equipment in accordance with NATO standards, address the issues of import substitution and diversification of procurement, improve the quality and competitiveness of the domestically produced weapons and military equipment in the global market;

carry out restructuring and corporatization of companies in the defence industry;

engage Ukrainian companies to cooperate in multinational NATO projects in the area of development and production of weapons and equipment;

ensure governmental support of high-tech production businesses in Ukraine focused on the development of weapons and military hardware;

promote a positive image of the defence industry of Ukraine;

develop international military-technical cooperation for the purpose of engagement of international investors to participate in projects of development of armaments and military hardware, revitalize works on concluding offset agreements.

Priority Tasks for the Current Year:
ensure the application of the best modern global technologies, technical standards to develop and modernize the means to counter technical intelligence and high-precision weapons of the Russian Federation;

introduce the mechanism of state and private partnership in the defence industry in line with the best worldwide practices;

take actions to establish closed-loop production cycle to meet the priority needs of the Armed Forces of Ukraine and other military formations and law enforcement agencies with a set range of types of weapons and military hardware;

introduce an effective mechanism of cooperation between public defence customers and defence industry businesses in the area of development and production of weapons and military hardware;

continue to implement actions and mechanisms for import substitution;

improve the legislative framework for the organization of the standardization and technical regulation system, ensure the development technical specifications, check and review the national standards of weapons and equipment;

create favourable conditions for attracting foreign investment into the defence industry by creating joint ventures;

enhance of mutually beneficial cooperation with NATO in the area of arms, aimed at the development of appropriate multinational capabilities (cooperation to substitute imports of Russian goods, in the area of investments, joint projects, etc).

2.2. Critical Infrastructure Protection

The security of critical infrastructure is referred to one of the main directions of Ukraine's national security policy, the development of which should be consistent with the existing state security systems, in particular: the system of civil protection, the system of prevention, response, and termination of terrorist acts and the liquidation of their consequences, the cyber defence system and the state system of physical protection, system of security and safety of seaports and terminals (port facilities).

According the NATO-Ukraine joint work on the formulation of the Green Book on critical infrastructure protection in Ukraine, the tasks were set of developing and approving the concept of the state system of critical infrastructure protection and the draft Law of Ukraine "On Critical Infrastructure and its Protection".

The achievement of the outputs requires to develop necessary legal and regulatory framework, to create an institutional structure and to adopt appropriate
organizational decisions on the establishment of a system for the protection of critical infrastructure in Ukraine.

National security, among other things, calls for system of national resilience. This system, if created, will focus on enhancing institutional capabilities of state agencies concerning threat protection and prevention, flexible and rapid response to such threats, forming coherent and holistic understanding of the term “national resilience” at the national level.

Med-Term Goals:

- develop the necessary legal framework for the protection of critical infrastructure and to establish a system of public administration over its security, as well as control over it;
- develop and ensure the functioning of the System of national resilience;
- build public-private partnerships to improve security and ensure the resilience of critical infrastructure;
- establish the system of information exchange to ensure the prediction of possible threats to critical infrastructure and their prevention;
- increase security and resilience of the national critical infrastructure to all spectrum of threats and risks.

Priority tasks for the current year:

- draft a law on critical infrastructure and its protection;
- develop a concept of a state system for the protection of critical infrastructure;
- monitor the threats to critical infrastructure and ensure necessary response to prevent emergencies;
- organize the study of the experience of NATO member states in the protection of critical infrastructure and introduction of national resilience systems, to conduct the necessary courses and trainings, including training dedicated to ports (port equipment) security system compliance control.

SECTION III. RESOURCES

3.1. Reform of defence planning system

Defence planning is focused on providing necessary capabilities to defence forces with regard to the forecasts of national security threats. It will be done by introducing modern methods used by the NATO to strengthen its defence capabilities,
particularly the principle of comprehensive approach to defence, capability-based planning, mission-oriented training.

Implementation of effective planning models in the security and defence sector will promote a realistic approach to the achievement of the set military reform goals through identification of clear priorities and objectives of the development of defence forces components and their coordination with the existing resources thus minimizing the risks associated with corruption, excessive financial spending, inefficient use of the economic potential of the nation.

To ensure the proper, legitimate, effective and transparent use of public financial, material and other resources, the system of internal control and risk management will continue to improve in accordance with the recommended European Commission Guidelines on Internal Control Standards for Public Sector developed by the Committee for Internal Control of the International Organisation of Supreme Audit Institutions (INTOSAI), and internal control standards in the Ministry of Defence and the Armed Forces of Ukraine approved by the Order of the Ministry of Defence of Ukraine dated 4 July, 2016.

Mid-term Goals:
- introduce a system of effective and comprehensive defence management and program management of resources;
- harmonise defence planning with budget planning in the country;
- enhance capabilities of the internal audit system in the security and defence sector.

Priority Tasks for the Current Year:
- continue to improve the system of defence planning based on the Euro-Atlantic principles and approaches;
- continue training of internal auditors of the Ministry of Defence and the Armed Forces on international and national standards for internal audit;
- introduce risk-oriented approaches to audits.

3.2. Reform of the budget planning system in security and defence sector of Ukraine

Expenditures of the state budget 2018 for the security and defence of Ukraine will focus on the priorities of development and reform of the Armed Forces, other military formations and law enforcement agencies defined by the legislation with due regard to the changes in the military and political situation and the financial capabilities
of the state. The trend to increase funding of defense needs can be maintained for the medium and long term.

The main priorities should include improving the defence planning and the process of the defence budget preparation to increase defense capabilities of the country, strengthen the national economic security, improve the economic aspects of reform of the defence industry of Ukraine and ensure efficient use of state budget funds.

Mid-term Goals:

- ensure proper budget planning of resources for the security and defence sector;
- ensure the intended use of financial resources allocated on the security and defence;
- pay due attention to the economic aspects of the reform of the defence industry;
- increase the level of logistical support of the Armed Forces, other military formations and law enforcement agencies involved into protection of the state, funded from the State Budget of Ukraine and through international technical assistance;
- ensure that budget allocations are provided as a priority to procure modern weapons and military equipment in line with NATO standards for the Armed forces of Ukraine and other military formations and law enforcement agencies.

Priority Tasks for the Current Year:

- ensure an efficient distribution of expenditures of the State Budget of Ukraine to cover the needs of the security and defence of the state;
- prepare and publish a simplified version of the defence budget, containing major items of expenditures and their logical rationale that would be understandable to general public;
- inform the public about the audit reports on certain expenditures of the defence budget prepared by the State Audit Service and the Accounting Chamber of Ukraine;
- develop a mechanism for prior discussion of proposals to the articles of the draft State Budget related to the national security and defence;
- consult with NATO on the acceptable balance between the public accountability and necessary confidentiality to decide on the percentage of confidential expenditures in the total defence budget.

3.3. Reform of the logistics system in the national security and defence sector
The experience of anti-terrorist operation in the certain areas of Donetsk and Luhansk Oblasts confirms the need for a radical reform of the logistics system in the national security and defence sector.

The key objective of the reform is to establish a unified effective system of logistics and supplies for the defence forces in peace time and a special period for the quickest and most appropriate satisfaction of the needs of the defence forces with a centralized procurement of materiel in line with the NATO guidelines.

Mid-term Goals:

implementation of a unified system of logistics support for the Armed Forces, other military formations and law enforcement agencies and also public procurement for the security and defense sector components;

establish a unified register of weapons and military equipment, military-technical property, missiles, ammunition and materiel, their automated inventory, acquisition and supply;

introduce the NATO supply classes system;

restore military, operational and strategic materiel reserves based on reviewed and optimized indicators.

Priority Tasks for the Current Year:

establish a unified system of logistics support to forces (troops) from among the security and defence forces;

review and optimize indicators of military, operational and strategic reserves of weapons, military equipment, military-technical property and materiel, take actions in order to restore/renew these reserves.

3.3.1. Integration with NATO Logistics Systems

The main purpose for integrating with NATO logistics systems is to meet the needs of the Armed Forces of Ukraine in materiel resources, weapons, military and special-purpose equipment, ammunitions, demilitarization services, dismantling and disposition issues through direct acquisition from respective Partnerships and Random Brokerage Services of the NATO Support Agency (NSPA).

No less important is setting on par terms for marketing articles manufactured by Ukrainian military industrial complex for member states of the Random Brokerage Services of the NSPA.
Mid-term Goals:

- becoming a full-fledged member to Partnership groups of the NSPA of interest to Ukraine;
- development of mutually beneficial cooperation in the framework of the Partnership groups and Random Brokerage Services of the NSPA;
- conduct NATO logistics training for MOD representatives aimed at developing skills and acquiring knowledge to efficiently employ opportunities offered by the Partnerships and Random Brokerage Services of the NSPA;

Priority Tasks for the Current Year:

- study opportunities of Ukraine’s participation in the Partnership Groups and Random Brokerage Services of the NSPA, look into possibilities of having a standing Liaison Officer at the NSPA;
- ensure participation of MOD representatives in NSPA’s International Cooperation in Logistics (NICOLOG) Programme training;
- draw up international agreements as to Ukraine’s participation in NSPA’s Partnership Groups of interest.

SECTION IV. SECURITY ISSUES

4.1. Implementation of the Administrative Arrangements for the Protection of Classified Information between the Government of Ukraine and the North Atlantic Treaty Organization


Mid-term Goals:

employees at public authorities, companies, institutions and organizations working with NATO restricted information are properly trained in handling NATO restricted information;
continue activities to conclude agreements on mutual protection of classified information with NATO Member States.

*Priority Tasks for the Current Year:*

enhance the skills of employees at public authorities, companies, institutions and organizations working with NATO classified information;

ensure compliance with the requirements of legislation as to the work with NATO restricted information in the units of the Central Directorate, regional authorities, institutions and establishments of the Security Service of Ukraine, the Headquarters of the Antiterrorist Center under the Security Service of Ukraine;

assess the actual condition of NATO restricted information protection at public authorities, companies, institutions and organizations working with NATO classified information to take steps to detect, prevent and remove shortcomings.

4.1.1. Development of the National System for the NATO Classified Information Protection

The Security Service of Ukraine provides constant monitoring over the protection of NATO classified information in public authorities, and also companies, institutions and organizations whose activities are connected with NATO information; it also issues NATO personal access certificates.

Mid-term Goals:

ensure control over the functioning of the registration system established in public authorities, companies, institutions and organizations of Ukraine to work with NATO classified information in line with the Administrative Arrangements for the Protection of Classified Information between the Government of Ukraine and the North Atlantic Treaty Organization;

continue to monitor the level of protection of NATO restricted information in public authorities, companies, institutions and organizations.

*Priority Tasks for the Current Year:*

ensure monitoring of the protection of NATO classified information and compliance of public authorities, companies, institutions and organizations with regulations on handling NATO classified information;

ensure compliance with the law as pertains to the issue of NATO Personnel Security Clearance Certificate.
4.1.2. Improving the regulatory framework regarding the restricted information protection system

The Security Service of Ukraine exercises scheduled monitoring over the protection of classified information in public authorities, companies, institutions and organizations that use such information, and also the permit procedure for the access to such information.

Mid-term Goal:

improve the legislation regulating which type of information is considered a state secret and the respective handling procedures.

Priority Task for the Current Year:

improve the legal framework related to the protection of classified information and bring it in line with NATO and EU standards.

4.2. Development of the system of cryptographic and technical information security

The Administration of the State Service of Special Communications and Information Protection ensures the formation and implementation of the state policy in the area of protection of state information resources and information, which must be protected according to the law, in the information, telecommunication and info-telecommunication systems and facilities of information activities. It also exercises, within its powers, state control over cryptographic and technical protection of state information resources and information, in particular NATO restricted information.

Mid-term Goal:

ensure effective monitoring of the technical protection of NATO restricted information in public authorities of Ukraine.

Priority Task for the Current Year:

implement planned measures of control over the technical protection of NATO restricted information in public authorities of Ukraine.

4.3. Sharing intelligence

Improving the legal framework in the area of intelligence sharing between NATO and Ukraine is a prerequisite for Ukraine's integration into the information space of the Alliance that processes intelligence and intelligence-analytical
information, the use of which will facilitate timely response to threats to the national security of Ukraine in the military and other fields.

Mid-term Goals:

improving the regulatory framework in the field of intelligence sharing between Ukraine and NATO nations in bilateral and multilateral formats;

enhancing the speed of intelligence sharing with respective NATO structures in the context of countering the Russian aggression against Ukraine.

Priority Tasks for the Current Year:

hold consultations with peer structures of NATO and Allied nations to determine the prospects of conclusion of bilateral agreements on cooperation in the area of intelligence sharing;

ensure the installation of secure channels for intelligence sharing between the Ministry of Defence of Ukraine and peer NATO structures.

4.4. Cyber Security

In order to create conditions for the safe functioning of cyberspace, its use in the interests of the individual, society and the state, the Decree of the President of Ukraine of March 15, 2016 no. 96 enacts the decision of the National Security and Defence Council of Ukraine of January 27, 2016 On the Cyber Security Strategy of Ukraine and approves the Cyber Security Strategy of Ukraine which, in particular, defines priorities and directions of ensuring the cyber security of Ukraine, as well as prospective national cyber security system and the main actors ensuring it.

In order to implement the above decision of the National Security and Defence Council of Ukraine, National Cyber Security Coordination Center was created. In accordance with Provision on the National Cyber Security Coordination Center approved by the Decree of the President of Ukraine dated 7 June, 2016 No. 242, one of the main tasks of the Center is development and submission to the NSDC in the prescribed manner of the proposals aimed at enhancing capabilities of the security and defence sector actors in countering military cyber threats, cyber spying, cyber terrorism, cyber crime, as well as providing cyber security of the state electronic information resources, information protected by law, as well as critical information infrastructure.

Moreover, within the implementation of this NSDC decision Cabinet of Ministers of Ukraine annually approves the Action Plan of implementation of the Cyber Security Strategy for the relevant year.
The Decree of the President of Ukraine no. 32 of February 13, 2017 enacted the decision of the National Security and Defence Council of December 29, 2016 "On threats to the cyber security of the state and urgent measures to neutralize them." Following the review of a whole array of issues in the field of cyber security, this decision suggests a number of measures to resolve certain issues for the cyber security in Ukraine on the legislative level.

On 5 October, 2017 Verkhovna Rada of Ukraine adopted the Law of Ukraine “On the Basic Principles of Cyber Security of Ukraine” defining the legal and organizational fundamentals of protection of the vital interest of human and citizen, society and the state, national interests of Ukraine in the cyber space, powers of the state authorities, companies, institutions, organizations, entities and individuals in this area, the main framework of coordinating their activities to ensure the cyber security.

A Cyber Security Situation Center is operating within the Security Service of Ukraine vested with the task to detect, prevent and neutralize cyberattacks against Ukraine.

There is a State Center of Cyber Security and Countering Cyber Threats established in the State Special Communications and Information Protection Service, providing the operation of CERT-UA team and acting as technical coordinator of the state and local authorities, military units, companies, institutions and organizations regardless of the ownership form, on the issues of prevention, detection and elimination of the cyber incidents.

The National Police of Ukraine has operating 24/7 National contact point on computer crime response and urgent information exchange.

Mid-term Goal:

improve the national cyber security system as a component of the informational security system, its legal conceptual foundations and practical mechanisms to counter Russian Federation aggression in the cyberspace.

Priority Tasks for the Current Year:

continue cooperation with NATO in cyber security by ensuring cooperation under the Cyber Security TF;

continue improving the legal framework in the field of cybersecurity, in particular with regard to implementation of the Cyber Security Convention ratified by the Law of Ukraine dated 7 September, 2005 No. 2824-IV;

ensure the development of international cooperation and interaction with the competent authorities of other states in the field of countering cyber threats to state security or other vital interests of the state;
improve capabilities of SSU Cyber Security Situation Centre;

strengthen the cooperation of the state, including law enforcement and special agencies with the private IT sector in the field of countering cyber threats;

create computer emergency response system to protect information and state information resources in cyber space.

4.5. Cooperation in Air Traffic Management and Air Space Security

Taking into account growing threats to safety of civil aviation flights and significant intensification of terrorist activities, the main goal is to ensure safety of flights in the framework of organization of the air traffic.

Priority Tasks for the Current Year:

ensure participation of representatives of the Unified Civilian-Military System of Air Traffic Control of Ukraine in international exercises, seminars and other practical training events within the framework of cooperation with NATO, EU and other international organizations;

hold joint meetings within the framework of bilateral inter-governmental agreements relevant to safety of the airspace.

4.6. Cooperation in Maritime Traffic, Safety and Protection of Ships and Port Facilities

The core purpose hereunder is to pursue security and protection aboard sea and river transportation amid growing security threats for ports and inland waterways infrastructure, escalation of terrorist activities.

Priority Tasks:

make sure that representatives from state authorities and enterprises, entities, organizations operating in the department of maritime and inland water transportation participate in international trainings, seminars, courses and other training programmes as part of NATO, EU, and other international organizations cooperation;

refine regulatory and legislative framework in maritime and inland water security;

ensure training and courses of excellence for officials authorized to exercise functions of the country of the port/flag and that of a riparian country as legislatively mandated by Ukrainian international agreements;

retrofit state authorities overseeing (monitoring) maritime and river transportation security.
SECTION V. LEGAL ISSUES

5.1. Ukraine-NATO Cooperation on Legal Issues

Main priority of the enhancement of NATO – Ukraine cooperation aimed at Ukraine’s membership in the Alliance is to harmonize Ukraine's legislation with the legislation of NATO member states in the area of security and defence, create effective mechanisms for legal support of Ukraine-NATO sectoral cooperation in accordance with the Law of Ukraine "On Amendments to Certain Legislative Acts of Ukraine on the Foreign Policy of Ukraine".

Mid-term Goals:

- harmonize Ukrainian legislation with the legislation of NATO member states in the field of security and defence;
- implement international agreements of Ukraine with NATO.

Priority Tasks for the Current Year:

- develop a proposal for necessary amendments to legislative acts of Ukraine aimed at the preparation for the Ukraine’s membership to NATO;
- continue adaptation of the Ukrainian legislation on restricted information protection and security to NATO security standards;
- take measures to conclude international agreements of Ukraine on mutual protection of restricted information with the NATO Member States;
- implement joint measures (consultations, seminars, study visits etc.) associated with legal aspects of cooperation between Ukraine and NATO;
- continue dialogue with NATO on legal issues.

Head of the Presidential Administration of Ukraine

I. Rainin